AGENDA

BOARD OF LAW LIBRARY TRUSTEES of the LOS ANGELES COUNTY LAW LIBRARY

SPECIAL BOARD MEETING Tuesday, December 17, 2019 12:15 PM MILDRED L. LILLIE BUILDING TRAINING CENTER 301 WEST FIRST STREET LOS ANGELES, CA 90012-3140

I, Hon. Mark A. Juhas, President, do hereby call a special meeting of the Board of Trustees of the Los Angeles County Law Library to be held at the time and place listed above to discuss the matters identified on this agenda.

Hon. Mark A. Juhas, President

ACCOMMODATIONS

A person with a disability may contact the Board Secretary's office at (213) 785-2511 at least 24 hours before the scheduled meeting to request receipt of an agenda in an alternative format or to request disability-related accommodations, including aids or services, in order to participate in the public meeting. Later requests will be accommodated to the extent feasible.

AGENDA DESCRIPTIONS

The agenda descriptions are intended to give notice to members of the public of a brief general description of items of business to be transacted or discussed. The posting of the recommended actions does not indicate what action will be taken. The Board may take any action that it deems to be appropriate on the agenda item and is not limited in any way by the notice of the recommended action. The President reserves the right to discuss the items listed on the agenda in any order.

REQUESTS AND PROCEDURES TO ADDRESS THE BOARD

A member of the public has the right to address the Board on agenda items only. All requests to address the Board must be submitted in person to the Board President prior to the start of the meeting. Public comments will be taken at the beginning of each meeting as Agenda Item 1.0. A member of the public will be allowed to address the Board for a total of three (3) minutes unless the President grants more or less time based on the number of people requesting to speak and the business of the Board. When members of the public address the Board on agenda items, the President determines the order in which speakers will be called. Persons addressing the Board shall not make impertinent, slanderous or profane remarks to the Board, any member of the Board, staff or general public, nor utter loud, threatening, personal or abusive language, nor engage in any other disorderly conduct that disrupts or disturbs the orderly conduct of any Board Meeting.

AGENDA MATERIALS

Unless otherwise exempt from disclosure, all materials relating to items on the agenda distributed to all, or a majority of the members of the Board less than 72 hours prior to the meeting shall be made available for public inspection at the time the writing is distributed in the Executive Office of the Law Library.

CALL TO ORDER

1.0 PUBLIC COMMENT

2.0 PRESIDENT'S REPORT

3.0 CONSENT CALENDAR

- 3.1 Approval of Minutes of the November 20, 2019 Regular Board Meeting
- 3.2 Review of October Financials and List of November Checks and Warrants
- 3.3 Receipt of Platinum Program Update for the Month of November and Approval of Change in Reporting
- 3.4 Approval of Amendment to 2020 LA Law Library Holiday Calendar Regarding 4th of July Observance

4.0 DISCUSSION ITEMS

- 4.1 Discussion and Direction Regarding Treatment of Payroll Schedule Anomaly and Potential Change in Payroll Cost
- 4.2 Consideration of Cash Needs and Approval of Amount Available for Investment
- 4.3 Selection and Approval of Investment Type

5.0 CLOSED SESSION

5.1 PERSONNEL: PUBLIC EMPLOYEE PERFORMANCE EVALUATION (G.C. 54957); Title: Executive Director

6.0 OPEN SESSION - DISCUSSION ITEMS CONTINUED

6.1 Discussion and Decision Regarding Change in Compensation of Executive Director

7.0 AGENDA BUILDING

Items not on the posted agenda may be presented by a Trustee and, if requested, may be referred to staff or placed on the agenda for consideration at a future meeting of the Board.

8.0 EXECUTIVE DIRECTOR REPORT

9.0 ADJOURNMENT

The next Regular Meeting of the Board of Law Library Trustees is scheduled for Wednesday, January 22, 2020.

Posted	WEDNESDAY, DECEMBER 11, 2019	_@	5:15 р.м.
Posted By	ANN MARIE GAMEZ		

AGENDA ITEM 3

CONSENT CALENDAR

- 3.1 Approval of Minutes of the November 20, 2019, Regular Board Meeting
- 3.2 Review of October Financials and List of November Checks and Warrants
- 3.3 Receipt of Platinum Program Update for the Month of November and Approval of Change in Reporting
- 3.4 Approval of Amendment to 2020 LA Law Library Holiday Calendar Regarding 4th of July Observance

MINUTES OF THE REGULAR BOARD MEETING OF THE BOARD OF LAW LIBRARY TRUSTEES OF LOS ANGELES COUNTY

A California Independent Public Agency Under Business & Professions Code Section 6300 et sq.

November 20, 2019

The Regular Meeting of the Board of Law Library Trustees of Los Angeles County was held on Wednesday, November 20, 2018 at 12:15 p.m., at the Los Angeles County Law Library Mildred L. Lillie Main Library Building at 301 West First Street, Los Angeles, California 90012 for the purposes of considering reports of the affairs to the Library, and transacting such other business as might properly come before the Board of Trustees.

ROLL CALL/QUORUM

Trustees Present:	Judge Mark Juhas Judge Michelle Williams Court Judge Dennis Landin Judge Richard Rico
	Susan Steinhauser, Esquire
	Judge Michael Stern
Trustees Absent:	Kenneth Klein, Esquire
Senior Staff Present	t: Sandra J. Levin, Executive Director
	Jaye Steinbrick, Senior Director
Also Present:	Marcelino Juarez, Finance Manager Ann Marie Gamez, Executive Assistant

President Juhas determined a quorum to be present, convened the meeting at 12:19 p.m. and thereafter presided. Executive Director, Sandra J. Levin recorded the Minutes.

1.0 <u>PUBLIC COMMENT</u>

Patron, Michelle Morgan, expressed frustration due to being denied having library and membership fees waived. Ms. Morgan stated she is disabled and submitted a Request for Reasonable Accommodation to allow her to access legal databases remotely. Ms. Morgan requested that the Board instruct the Executive Director to waive the Members fee.

ED Levin responded that 1) the ADA requirement does not include waiving fees; and 2) publishers do not allow the library to give free access to most databases.

ED Levin made a public comment on behalf of a patron that wished to remain anonymous. The patron expressed frustration to ED Levin because the library had denied her access due to oversize bags.

ED Levin added that many library patrons wish to carry multiple or oversized bags when visiting the library. It is an ongoing problem that the library deals with almost daily and resources for patrons to safely store their belongings are limited. ED Levin suggested the Law Library may wish to write a letter to the City and the County proposing public lockers. Trustee Steinhauser inquired about training on mental health and homelessness.

2.0 PRESIDENT'S REPORT

3.0 CONSENT CALENDAR

- 3.1 Approval of Minutes of the October 23, 2019 Regular Board Meeting
- 3.2 Review of September Financials and List of October Checks and Warrants.
- 3.3 Acceptance of Financial Statement Audit Report for the Fiscal Year Ended June 30, 2019
- 3.4 Approval of 2020 LA Law Library Holiday Calendar
- 3.5 Approval of 2020 Board of Trustees Meeting Schedule
- 3.6 Approval of Job Description for Executive Assistant, Capital Projects
- 3.7 Receipt of Platinum Program Update for the month of October
- 3.8 Approval of Amended Members' Program Borrowing Rules

Trustee Steinhauser requested to pull item 3.6 for discussion. President Juhas requested a motion to approve items 3.1 -3.5, 3.7 & 3.8 on the Consent Calendar. So moved by Trustee Court, seconded by Trustee Stern. The motion was unanimously approved, 6-0.

Trustee Steinhauser noted this may be the first time we were considering funding a new position with time-limited funds. ED Levin responded that the position was created in light of capital projects, therefore funded by the one-time funding. ED Levin added that the library does not have adequate staffing to execute all projects, help maintain contracts and timelines. Further, to pay a consultant would be more costly.

President Juhas requested a motion to approve item 3.6 on the Consent Calendar. So moved by Trustee Steinhauser, seconded by Trustee Landin. The motion was unanimously approved, 6-0.

4.0 DISCUSSION ITEMS

4.1 Review of 1st Quarter FY2019-20 Budget

Finance Manager, Marcelino Juarez, sat before the board to provide a brief summary and to answer any questions regarding the 1st quarter budget report. No questions were asked by the board. ED Levin reminded that the mid-year budget report and FY2021 planning would be coming soon.

No action was requested or taken.

4.2 Pro Bono Week After Report

Managing Librarian Janine Liebert, IT Manager Sonny Lew and Senior Director Jaye Steinbrick, presented a summary of the programming and IT set ups for the annual Pro Bono Week event held in October at LA Law Library. J. Liebert noted new classes being held such as Voting With Disabilities: Accessible Voting and other classes on disability rights and transgender name change, as well as the usual high demand offerings such as Landlord and Tenant classes. In addition, S. Lew summarized IT advancements made for some of the classes such as the CART (Communications Access Real time Translation) service where a live captioned streaming is presented at the bottom of a computer or phone screen displaying what presenters are saying. J Steinbrick showcased an example of a live stream video that was released on the Voting With Disabilities: Accessible Voting class.

No action was requested or taken.

5.0 AGENDA BUILDING

There were no items for agenda building.

6.0 EXECUTIVE DIRECTORS REPORT

ED Levin invited the Board of Trustees to the LALL Staff Holiday Party, to be held on Wednesday December 4, 2019 offsite. ED Levin and the Board discussed scheduling challenges with the next meeting to be held on Wed. Dec. 18, 2019. It was decided that a voting poll would be sent to the board to decide on a day to reschedule the December Board Meeting.

8.0 ADJOURNMENT

There being no further business to come before the Board, the meeting was adjourned at 1:20pm. The next Regular Meeting of the Board of Law Library Trustees will be scheduled for a date to be determined in December, 2019.

Sandra J. Levin, Executive Director and Secretary Los Angeles County Law Library Board of Trustees

Balance Sheet

As of October 31, 2019

(Provisional and subject to year-end audit adjustments)

	6/30/2019	10/31/2019	YTD
Assets			
Current assets			
Cash and cash equivalents	9,419,729	9,972,884	553,155
Accounts receivable	1,531,186	1,394,004	(137,183)
Prepaid expenses	333,124	414,900	81,776
Total current assets	11,284,040	11,781,788	291,757
Noncurrent assets			
Restricted cash and cash equivalents	318,470	318,470	-
Investments	4,788,676	4,840,859	52,182
Capital assets, not being depreciated	883,768	883,768	-
Capital assets, being depreciated - net	16,697,919	16,343,350	(354,569)
Total noncurrent assets	22,688,833	22,386,446	(208,336)
Total assets	33,972,873	34,168,234	83,421
Deffered Outflows of Resources			
Deffered Outflows of Resources	1,544,792	1,544,792	-
Total assets and deffered outflows of resources	35,517,666	35,713,026	83,421
Liabilities			
Current Liabilities			
Accounts payable	230,629	165,722	(64,907)
Other current liabilities	-	-	-
Payroll liabilities	7,532	12,409	4,877
Total current liabilities	238,161	178,130	(101,053)
Noncurrent Liabilities			
Accrued sick and vacation liability	302,790	298,840	(3,950)
Borrowers' deposit	295,062	282,121	(12,941)
OPEB liability	2,469,302	2,555,970	86,668
Net pension liability	2,775,910	2,775,910	-
– Total noncurrent liabilities	5,843,064	5,912,841	46,606
Total liabilities	6,081,225	6,090,972	(54,447)
Deffered Inflows of Resources			
Deffered Inflows of Resources	1,233,204	1,233,204	-
Total liabilities and Deffered inflows of resources	7,314,429	7,324,176	(54,447)
Net Position			
Invested in capital assets	17,581,688	17,227,118	(354,569)
Unrestricted	10,621,549	11,161,733	540,183
_ Total net position	28,203,237	28,388,851	137,869
Total liabilities and Deffered inflows of resources and net position	35,517,666	35,713,026	83,421

Income Statement for the Period Ending October 31, 2019

Oct 18		Oct 2	019	
Actual	Budget	Actual	\$ Fav	% Fav
			(Unf)	(Unf)
	L		()	(2)
574,315	633,533	645,472	11,939	1.9%
7,782	12,167	15,636	3,470	28.5%
59,068	59,068	58,149	(919)	-1.6%
51,563	55,683	43,364	(12,319)	-22.1%
692,728	760,451	762,622	2,171	0.3%
321,570	350,633	324,004	26,629	7.6%
45,542	52,701	52,770	(68)	-0.1%
151,741	172,698	111,683	61,016	35.3%
(151,741)	(172,698)	(111,683)	(61,016)	35.3%
			0	
87,810	77,310	83,000	(5,690)	-7.4%
11,555	12,708	11,280	1,427	11.2%
4,222	7,768	5,349	2,420	31.1%
355	435	1,175	(740)	-170.1%
39	5,550	205	5,345	96.3%
98	142	28	114	80.3%
22,766	39,369	31,331	8,037	20.4%
218,766	228,862	217,285	11,577	5.1%
712,724	775,477	726,427	(49,050)	-6.3%
(19,996)	(15,027)	36,195	51,222	-340.9%
5,598	2,083	11,551	9,467	454.4%
0	_,0	,	0	0.0%
0	0	0	0	0.0%
(14,398)	(12,944)	47,745	60,689	-468.9%
,	(,	,. 10	,	
4,162	30,000	0	30,000	100.0%

	FY 2018-19					
	YTD Actual	Budget	Actual	\$Δ	%Δ	Commen
ummary:						
ncome						
L.A. Superior Court Fees	2,597,792	2,562,035	2,763,775	201,741	7.9%	
Interest	32,169	50,857	66,571	15,714	30.9%	
Parking	227,284	227,284	224,603	(2,681)	-1.2%	
Library Services	289,259	281,586	285,848	4,262	1.5%	
Total Income	3,146,503	3,121,762	3,340,797	219,036	7.0%	
xpense						
Staff (payroll + benefits)	1,427,901	1,868,996	1,731,486	137,510	7.4%	
Electronic Resource Subscriptions	156,190	210,805	174,570	36,235	17.2%	
Library Materials	547,858	695,791	522,723	173,068	24.9%	
Library Materials Transferred to	(547,858)	(695,791)	(522,723)	(173,068)	24.9%	
Assets						
Facilities	299,219	313,312	294,651	18,661	6.0%	
Technology & Data	42,669	50,831	44,966	5,836	11.5%	
General	22,320	30,934	33,034	(2,101)	-6.8%	
Professional Development	2,704	12,162	7,429	4,733	38.9%	
Communications & Marketing	368	17,520	2,022	15,498	88.5%	
Travel & Entertainment	165	567	62	505	89.1%	
Professional Services	35,173	80,890	41,853	39,037	48.3%	
Depreciation	884,774	915,989	877,293	38,696	4.2%	
Total Expenses	2,871,483	3,502,005	3,207,366	294,639	8.4%	
let Income (Loss)	275,020	(380,244)	133,431	513,675	135.1%	
nvestment Gain (Loss) ¹	6,350	8,333	52,182	43,849	526.2%	
xtraordinary Income	3,543,270	0	0	0	0.0%	
xtraordinary Expense	3,343,270	0	0	0	0.0%	
let Income Including Extraordinary Items	3,824,640	(371,910)	185,614	557,524	149.9%	
et meaning extraorumary items	5,024,040	(371,510)	105,014	557,524	1-3.370	
apitalized Expenditures	188,089	155,000	0	155,000	100.0%	

Income Statement for the Period Ending October 31, 2019

							(Previoland and and in the re	-					
		.		1			(Provisional and subject to		it adjustmer		0.VTD		
Oct 18		Oct 2	019					FY 2018-19		FY 2019-2	UYTD		
Actual	Budget	Actual	\$ Fav (Unf)	% Fav (Unf)				YTD Actual	Budget	Actual	\$Δ	%Δ	Comments
							stailed Budget: come:						
574,315	633,533	645,472	11,939	1.9%	15 FIN	303300 L.A	A. Superior Court Fees rerest:	2,597,792	2,562,035	2,763,775	201,741	7.9%	Better than expected fees.
0	0	0	0	0.0%	15 FIN	311000	Interest - LAIF	1,960	2,190	2,276	86	3.9%	
7,289	11,667	15,118	3,451	29.6%	15 FIN	312000	Interest - General Fund	28,219	46,667	62,110	15,444	33.1%	Reflects higher fund balance and better than expected rate of return on investment.
493	500	519	19	3.8%	15 FIN	313000	Interest - Deposit Fund	1,989	2,000	2,185	185	9.2%	Better than expected rate of return on investment.
7,782	12,167	15,636	3,470	28.5%		Pa	Subtotal rking:	32,169	50,857	66,571	15,714	30.9%	
59,068	59,068	58,149	(919)	-1.6%	39 FAC	330100	Parking	227,284	227,284	224,603	(2,681)	-1.2%	
59,068	59,068	58,149	(919)	-1.6%		1.14	Subtotal	227,284	227,284	224,603	(2,681)	-1.2%	
49	96	49	(47)	-49.2%	27 CIRC		orary Services: Annual Designation Fee	406	1,192	504	(688)	-57.7%	A significant portion of the budgeted revenue was unexpectedly received in Jun 2019.
13,388	11,851	9,631	(2,220)	-18.7%	25 PS	330140	Annual Members Fee	60,915	48,337	54,601	6,264	13.0%	Timing variance.
1,104	628	1,514	886	141.0%	25 PS	330340	Course Registration	10,669	9,324	11,742	2,418	25.9%	-
		,					C C		·	,	,		Funding applied for Where You Begin class registration fees.
3,249	3,200	3,966	766	23.9%	27 CIRC	330129	Copy Center	14,244	14,100	16,777	2,677	19.0%	
2,139	1,500	1,286	(214)	-14.3%	27 CIRC	330205	Document Delivery	6,616	6,000	6,367	367	6.1%	
3,664	3,700	2,813	(887)	-24.0%	27 CIRC	330210	Fines	14,066	13,300	11,212	(2,088)	-15.7%	
9,678 2,825	8,283 2,400	7,519 1,404	(764) (996)	-9.2% -41.5%	15 FIN 39 FAC	330310 330330	Miscellaneous Room Rental	22,583 18,798	10,633 9,600	20,247 6,563	9,614 (3,037)	90.4% -31.6%	Timing variance, reflects BofA visa rebate. Timing variance.
2,825	2,400	1,404	(998)	-41.5%	23 COL	330350	Book Replacement	735	9,600	420	(3,037) 420	-51.0%	Timing variance.
0	0	0	0	0.0%	15 FIN	330360	Forfeited Deposits	0	0	17,186	17,186	0.0%	Due to timing, this is reflected in FY20, not FY19.
0	0	0	0	0.0%	17 EXEC		Friends of Law Library	125,000	145,000	125,000	(20,000)	-13.8%	Timing variance, additional contribution expected before fiscal year end.
0	0	0	0	0.0%	25 PS	330420	Grants	0	0	0	0	0.0%	
30	25	7	(18)	-72.2%	15 FIN	330450	Vending	72	100	123	23	23.3%	
<u>15,157</u> 51,563	24,000 55,683	15,106 43,364	(8,894) (12,319)	-37.1% -22.1%	39 FAC	330465	Special Events Income Subtotal	<u>15,157</u> 289,259	24,000 281,586	15,106 285,848	(8,894) 4,262	-37.1%	To be corrected at mid-year review.
692,728	760,451	762,622	2,171	0.3%			Total Income	3,146,503	3,121,762	3,340,797	219,036	7.0%	
·	·						penses: aff:				·		
177,487	203,128	178,718	24,411	12.0%	ALL	501000	Salaries (FT)	758,576	1,007,546	906,379	101,167	10.0%	Reflects vacancies.
0	(4,063)	0	(4,063)	100.0%	15 FIN	501025	Staff Vacancy Offset (FT)	0	(18,282)	0	(18,282)	100.0%	
24,565	21,149	21,033	116	0.5%	ALL	501050	Salaries (PT)	91,831	107,976	110,424	(2,448)	-2.3%	
0 10,679	(423) 12,528	0 10,313	(423) 2,215	100.0% 17.7%	15 FIN 15 FIN	501075 502000	Staff Vacancy Offset (PT) Social Security	0 47,711	(1,903) 62,966	0 58,545	(1,903) 4,420	100.0% 7.0%	
2,784	3,011	2,824	187	6.2%	15 FIN	503000	Medicare	11,652	15,091	14,493	598	4.0%	
29,345	22,775	30,435	(7,661)	-33.6%	15 FIN	511000	Retirement	224,509	328,204	320,194	8,010	2.4%	
0	0	0	0	0.0%	15 FIN	511050	Pension Exp (Actuarial)	0	0	0	0	0.0%	
0	0	0	0	0.0%	15 FIN	511100	Pension Exp (Acctg)	0	0	0	0	0.0%	
40,052 376	50,909 441	46,434 362	4,474 79	8.8% 18.0%	15 FIN 15 FIN	512000 513000	Health Insurance	161,498	203,635	179,049	24,586 267	12.1% 15.3%	Reflects vacancies. Reflects vacancies.
5,310	5,842	4,848	994	18.0%	15 FIN 15 FIN	514000	Disability Insurance Dental Insurance	1,513 20,494	1,745 23,089	1,478 20,271	2,818	12.2%	Reflects vacancies.
507	645	452	193	29.9%	15 FIN	514500	Vision Insurance	2,109	2,550	1,982	568	22.3%	Reflects vacancies.
159	206	163	43	20.7%	15 FIN	515000	Life Insurance	396	814	726	88	10.8%	
0	0	0	0	0.0%	15 FIN	515500	Vacancy Benefits Offset	0	0	0	0	0.0%	
5,262	3,177	3,177	0	0.0%	15 FIN	516000	Workers Compensation Insurance	16,091	12,708	12,708	0	0.0%	
2,700 0	2,000	0 1 8 2 9	2,000	100.0% 65.5%	15 FIN ALL	517000 514010	Unemployment Insurance	2,700 0	2,000	0 10 797	2,000	100.0%	Timing variance.
0 158	5,308 0	1,829 214	3,479 (214)	65.5% 0.0%	ALL 13 HR	514010 514015	Temporary Employment Recruitment	0 316	20,859 4,000	10,797 397	10,062 3,603	48.2% 90.1%	
138	0	214	(214)	0.0%	15 FIN	517500	Accrued Sick Expense	0	4,000	0	3,003	0.0%	
0	0	0	0	0.0%	15 FIN	518000	Accrued Vacation Expense	0	0	0	0	0.0%	
20,833	21,667	21,667	(0)	0.0%	15 FIN	518500	OPEB Expense	83,332	86,667	86,668	(1)	0.0%	
494	1,083	592	491	45.3%	15 FIN	518550	TMP	1,763	4,333	3,539	794	18.3%	
860	1,250	941	309	24.7%	15 FIN	518560	Payroll and Benefit Administration	3,409	5,000	3,836	1,164	23.3%	Continued lower than expected costs.
321,570	350,633	324,004	26,629	7.6%		1.14	Total - Staff prary Materials/Electronic Resources Subsc	1,427,901	1,868,996	1,731,486	137,510	7.4%	

Library Materials/Electronic Resources Subscription:

Income Statement for the Period Ending October 31, 2019

							income statement for the Pen						
							(Provisional and subject to ye		it adjustmer				
Oct 18		Oct 2	019					FY 2018-19		FY 2019-2	20 YTD		
Actual	Budget	Actual	\$ Fav (Unf)	% Fav (Unf)				YTD Actual	Budget	Actual	\$Δ	%Δ	Comments
130,475	129,378	85,613	43,765	33.8%	23 COL	601999	American Continuations	411,592	517,514	361,839	155,675	30.1%	Timing Variance.
3,437	1,877	2,400	(523)	-27.9%	23 COL	602999	American New Orders	9,552	10,507	8,347	2,160	20.6%	Timing Variance.
928	1,560	39	1,521	97.5%	23 COL	609199	Branch Continuations	4,065	6,242	3,496	2,745	44.0%	Timing Variance
0	3,186	0	3,186	100.0%	23 COL	609299	Branch New Orders	0	12,740	0	12,740	100.0%	Timing Variance - new orders for project code OTF-004
													targeted for later in FY20.
4,512	12,254	2,686	9,568	78.1%	23 COL	603999	Commonwealth Continuations	65,023	49,015	79,467	(30,452)	-62.1%	Annual contract - Lexis Nexis UK
0	0	0	0	0.0%	23 COL	604999	Commonwealth New Orders	0	667	299	367	55.1%	Timing Variance
3,986 0	11,396 0	12,519 0	(1,123) 0	-9.9% 0.0%	23 COL 23 COL	605999 606999	Foreign Continuations Foreign New Orders	18,319 8	45,583 667	31,113 73	14,469 593	31.7% 89.0%	Timing Variance. Timing Variance
7,770	11,369	7,586	3,784	33.3%	23 COL	607999	International Continuations	36,430	45,477	33,409	12,068	26.5%	Timing Variance.
0	0	95	(95)	0.0%	23 COL	608999	International New Orders	0	333	253	81	24.2%	
632	1,679	747	932	55.5%	23 COL	609399	General/Librarianship Continuations	2,752	6,714	4,426	2,288	34.1%	
0	0	0	0	0.0%	23 COL	609499	General/Librarianship New Orders	117	333	0	333	100.0%	Timing Variance
151,741	172,698	111,683	61,016	35.3%			Subtotal	547,858	695,791	522,723	173,068	24.9%	Timing Variance.
(151,741)	(172,698)	(111,683)	(61,016)	35.3%	23 COL	690000	Library Materials Transferred to Assets	(547,858)	(695,791)	(522,723)	(173,068)	24.9%	
45,542	52,701	52,770	(68)	-0.1%	23 COL	685000	Electronic Resource Subscriptions (ERS)	156,190	210,805	174,570	36,235	17.2%	Timing Variance.
						Fa	cilities:						
331	4,200	0	4,200	100.0%	39 FAC	801005	Repair & Maintenance	10,004	17,000	2,579	14,421		Timing variance.
1,390	1,300	1,825	(525)	-40.4%	39 FAC	801010	Building Services	5,448	6,400	10,968	(4,568)	-71.4%	
2 1 2 0	0	2 705	(2 705)	0.0%	20 540	001015	Classica Sugalian	4 400	2 600	2 705	(105)	F 10/	\$5K.
2,129 21,521	0 9,500	3,785 10,833	(3,785) (1,333)	0.0% -14.0%	39 FAC 39 FAC	801015 801020	Cleaning Supplies Electricity & Water	4,400 44,714	3,600 47,000	3,785 45,865	(185) 1,135	-3.1%	Timing variance
966	0	1,024	(1,024)	0.0%	39 FAC	801025	Elevator Maintenance	6,682	2,898	3,922	(1,024)	-35.3%	timing variance due to delay in elevator modernization
500								0,002				551570	project
3,152	3,500	3,775	(275)	-7.8%	39 FAC	801030	Heating & Cooling	15,061	16,050	21,610	(5,560)	-34.6%	Timing variance
22,455	19,823	18,328	1,495	7.5%	15 FIN	801035	Insurance	89,820	79,292	73,312	5,980	7.5%	Budgeted increase lower than expected.
8,849 1,250	9,668 1,500	9,868 1,250	(200) 250	-2.1% 16.7%	39 FAC 39 FAC	801040 801045	Janitorial Services Landscaping	35,047 5,000	38,672 6,000	38,672 5,000	(0) 1,000	0.0% 16.7%	Budgeted rate increase not yet implemented.
15,415	19,718	11,861	7,857	39.8%	39 FAC	801045	Security	68,075	78,872	65,006	13,866	17.6%	Timing variance
1,417	1,166	1,280	(114)	-9.8%	39 FAC	801060	Room Rental Expenses	2,253	4,665	2,460	2,205	47.3%	Unexpected delay in room rentals
6,941	5,800	18,357	(12,557)	-216.5%	39 FAC	801065	Special Events Expenses	9,255	7,250	18,596	(11,346)	-156.5%	Timing variance due to PBW
449	0	116	(116)	0.0%	39 FAC	801100	Furniture & Appliances (<3K)	449	2,000	1,248	752	37.6%	Timing variance.
874	125	366	(241)	-193.0%	39 FAC	801110	Equipment (<3K)	922	500	366	134	26.7%	Timing variance.
0	0	0	0	0.0%	39 FAC	801115	Building Alterations (<3K)	0	0	0	0	0.0%	
325 347	800 210	333 0	467 210	58.4%	39 FAC	801120	Delivery & Postage	1,296 795	2,273	757	1,516	66.7%	Lower than expected postage usage for the month.
87,810	77,310	83,000	(5,690)	<u>100.0%</u> -7.4%	39 FAC	801125	Kitchen supplies Subtotal	299,219	840 313,312	507 294,651	333 18,661	<u>39.7%</u> 6.0%	Lower postage rates for PBW through UPS
							chnology:						
1,063	1,903	1,834	69	3.6%	33 TECH		Software Maintenance	3,781	7,613	8,006	(393)	-5.2%	-
2,221	2,126	1,722	405	19.0%	33 TECH		Hardware Maintenance	7,637	8,505	7,004	1,501	17.6%	
226 785	681 368	0 285	681 83	100.0% 22.5%	33 TECH 33 TECH		Software (<\$3k) Hardware (<\$3k)	1,375 1,676	2,722 1,471	0 571	2,722 900	100.0% 61.2%	Timing variance. Timing variance.
66	83	283	(209)	-251.1%	33 TECH		Computer Supplies	1,070	333	293	41	12.2%	
4,415	4,672	4,626	46	1.0%	33 TECH		Integrated Library System	17,658	18,688	18,506	182	1.0%	ming valuee.
2,780	2,806	2,341	465	16.6%	33 TECH	801235	Telecommunications	10,138	11,223	9,730	1,492	13.3%	Timing variance.
0	0	0	0	0.0%	33 TECH	801245	Tech & Data - Misc	0	0	0	0	0.0%	
0	62	181	(119)	-191.6%	33 TECH	801250	Services	252	248	857	(609)	-246.1%	Includes unbudgeted members study card reader repair.
	7	0	7		33 TECH	801275	Online Service Providers	0	28	0	28	100.0%	Timing variance.
11,555	12,708	11,280	1,420	11.2%		6	Subtotal eneral:	42,669	50,831	44,966	5,836	11.5%	
461	667	533	134	20.1%	15 FIN	801310	Bank Charges	1,995	2,667	2,067	600	22.5%	Lower than expected cost for the month.
843	878	875	3	0.3%	35 CMS	801315	Bibliographical Services	3,372	3,512	3,501	11	0.3%	
0	2,500	99	2,401	96.1%	35 CMS	801320	Binding	0	7,500	4,991	2,509	33.4%	OTF project delayed due to staffing shortage
87	120	113	7	5.7%	17 EXEC	801325	Board Expense	291	480	296	184	38.3%	
0	0	0	0	0.0%	37 COM	801330	Staff meals & events	1,831	1,560	1,860	(300)		Timing variance.
1,560	2,083	558	1,526	73.2%	15 FIN	801335	Supplies - Office	7,836	8,333	9,090	(757)	-9.1%	Increased toner purchase for the month.
0	0 0	0 0	0 0	0.0% 0.0%	35 CMS 37 COM	801337 801340	Supplies - Library materials	4,100 0	1,400	1,354 0	46 900	3.3%	Timing variance, expected new staff and re-orders.
U	U	U	U	0.0%	57 CUIVI	001340	Stationery, business cards, etc.	U	900	U	900	100.0%	mining variance, expected new stall and re-orders.

Income Statement for the Period Ending October 31, 2019

								· ·					
							(Provisional and subject to	· · · · · · · · · · · · · · · · · · ·	it adjustme	,			
Oct 18		Oct 2	019					FY 2018-19		FY 2019-2	20 YTD		
Actual	Budget	Actual	\$ Fav (Unf)	% Fav (Unf)				YTD Actual	Budget	Actual	\$Δ	%Δ	Comments
0 1,031	0 970	0 1,597	0 (627)	0.0% -64.7%	25 PS 33 IT	801365 801370	Grant Application Expenses Copy Center Expense	0 2,653	0 3,880	0 6,121	0 (2,241)	0.0% -57.8%	Timing variance, increased color copy cost for the month.
0	0	0	0	0.0%	15 FIN	801375	General - Misc	0	0	1,094	(1,094)	0.0%	
0	50	1,390	(1,340)	-2657.0%	25 PS	801390	Course Registration	0	202	2,190	(1,988)	-986.0%	One-Time Funding applied for Where You Begin class registration fees.
241	500	184	316	63.3%	17 EXEC	801395	Friends of Law Library	241	500	470	30	6.1%	
4,222	7,768	5,349	2,420	31.1%			Subtotal Professional Davidenments	22,320	30,934	33,034	(2,101)	-6.8%	
120	0	255	(255)	0.0%	ALL	803105	Professional Development: Travel	1,356	6,500	3,190	3,310	50.9%	A portion of AALL conf costs covered by grants received by
120	0	235	(255)	0.0%	ALL	803103	Have	1,550	6,500	5,190	5,510	50.9%	staff. Timing variance, ED budgeted travel costs not yet incurred.
0	0	0	0	0.0%	ALL	803110	Meals	30	80	61	19	23.9%	
0	0	0	0	0.0%	ALL	803113	Incidental and miscellaneous	399	0	0	0	0.0%	
235	435	445	(10)	-2.3%	ALL	803115	Membership dues	255	1,767	1,091	676	38.3%	Timing variance, CMS AALL 2020-21 dues to be paid Apr 2020.
0	0	475	(475)	0.0%	ALL	803120	Registration fees	664	3,815	3,087	728	19.1%	Timing variance, ED budgeted registration costs not yet incurred.
0	0	0	0	0.0%	ALL	803125	Educational materials	0	0	0	0	0.0%	
355	435	1,175	(740)	-170.1%			Subtotal Communications & Marketing:	2,704	12,162	7,429	4,733	38.9%	
0	0	0	0	0.0%	37 COM	803205	Services	0	0	0	0	0.0%	
39	0	39	(39)	0.0%	37 COM	803210	Collateral materials	368	3,400	156	3,244	95.4%	Timing variance.
0	5,250	166	5,084	96.8%	37 COM	803215	Advertising	0	13,700	1,866	11,834	86.4%	Timing variance, delay in budgeted OTF project costs for the month.
0	300	0	300	100.0%	37 COM	803220	Trade shows & Outreach	0	420	0	420	100.0%	No additional expenses expected.
39	5,550	205	5,345	96.3%			Subtotal	368	17,520	2,022	15,498	88.5%	
							Travel & Entertainment						
0	0	0	0	0.0%	ALL	803305	Travel	0	0	0	0	0.0%	
0	0	0	0	0.0%	ALL	803310	Meals	0	0	0	0	0.0%	
98	0 142	0 28	0 114	0.0% 80.3%	ALL ALL	803315 803320	Entertainment Ground transportation & mileage	0 165	0 567	0 62	0 505	0.0% 89.1%	No expense incurred for the month.
0	0	0	0	0.0%	ALL	803325	reimb. Incidental travel expenses	0	0	0	0	0.0%	
98	142	28	114	80.3%		005525	Subtotal	165	567	62	505	89.1%	
50	1.5	20		00.570			Professional Services	100	507	02	505	0511/0	
19,870	23,260	23,260	0	0.0%	15 FIN	804005	Accounting	21,425	23,960	23,960	0	0.0%	
2,896	3,817	2,896	920	24.1%	17 EXEC	804008	Consulting Services	11,459	15,266	11,585	3,681	24.1%	Anticipated rate increase not yet in effect this month.
0	9,167	5,175	3,992	43.5%	17 EXEC	804010	Legal	0	36,664	6,150	30,514	83.2%	Delay in budgeted OTF projects costs.
0	3,125	0	3,125	100.0%	15 FIN	804015	Other	2,290	5,000	158	4,843	96.9%	Delay in budgeted OTF projects costs.
22,766	39,369	31,331	8,037	20.4%			Subtotal Depreciation:	35,173	80,890	41,853	39,037	48.3%	
195,852	195,585	193,756	1,829	0.9%	15 FIN	806105	Depreciation - Library Materials	793,867	787,934	782,582	5,352	0.7%	
22,914	33,277	23,529	9,748	29.3%	15 FIN	806110	Depreciation Exp - FF&E	90,907	128,055	94,711	33,344	26.0%	Delay in CapEx purchases.
218,766	228,862	217,285	11,577	5.1%			Subtotal	884,774	915,989	877,293	38,696	4.2%	
712,724	775,477	726,427	49,050	6.3%			Total Expense	2,871,483	3,502,005	3,207,366	294,639	8.4%	
(19,996)	(15,027)	36,195	51,222	-340.9%			Net Income Before Extraordinary Items	275,020	(380,244)	133,431	513,675	135.1%	
5,598	2,083	11,551	9,467	454.4%	15 FIN	321000	Investment Gain (Loss) ¹	6,350	8,333	52,182	43,849	526.2%	Reflects loss/gain if sold at time of report (before maturity).
0	0	0	0	0.0%	17 EXEC	401000	Extraordinary Income	3,543,270	0	0	0	0.0%	
0	0	0	0	0.0%	17 EXEC		Extraordinary Expense	0	0	0	0	0.0%	
(14,398)	(12,944)	47,745	60,689	-468.9%			Net Income Including Extraordinary Items	3,824,640	(371,910)	185,614	557,524	149.9%	

Income Statement for the Period Ending October 31, 2019

							(Provisional and subject to ye	ear-end aud	it adjustme	nts)			
Oct 18		Oct 2	019					FY 2018-19		FY 2019-	20 YTD		
Actual	Budget	Actual	\$ Fav (Unf)	% Fav (Unf)				YTD Actual	Budget	Actual	\$Δ	%Δ	Comments
						Ca	pital Expenditures:						
0 0	0 0	0 0	0 0	0.0% 0.0%	39 FAC 33 TECH	161100 161300	Furniture / Appliances (>3k) Electronics / Computer Hardware (>3k)	0 0	0 80,000	0 0	0 80,000	0.0% 100.0%	
4,162	0	0	0	0.0%	39 FAC	164500	Exterior Building Repairs/ Improvements (>3k)	188,089	0	0	0	0.0%	
0	0	0	0	0.0%	39 FAC	164000	Interior Improvements / Alterations (>3k)	0	0	0	0	0.0%	
0	30,000	0	30,000	100.0%	33 TECH	168000	Computer Software	0	75,000	0	75,000	100.0%	Timing variance, delay in budgeted project costs.
4,162	30,000	0	(30,000)	-100.0%			Total - Capitalized Expenditures	188,089	155,000	0	155,000	100.0%	
						Ca	IPERS CERBT Trust Fund: Beginning Balance			2,216,404			
							Administrative Expense			(92)			CalPERS CERBT program cost.
							Investment Expense			(68)			Investment management cost.
							Unrealized Gain/Loss Distribution			30,688			Fluctuating market conditions. Distribution from Fund.
							Ending Balance			2,246,932			

¹ UBS interest/dividend income and gains/losses is consolidated into Investment Gain (Loss) effective FY 2016. It was also moved to "non-operating income" section of the budget as recommended by outside auditors.

Statement of Cash Flows

As of October 31, 2019

(Provisional and subject to year-end audit adjustments)

Parking fees58,149Library services43,364(Increase) decrease in accounts receivable90,130Increase (decrease) in borrowers' deposit1,504Cash received from filing fees and services838,620A, Facilities(83,000)General(5,349)Professional development(1,125)Communications & marketing(205)Travel & entertainment(28)Professional services(31,331)Electronic Resource Subscriptions (ERS)(52,770)(Increase) decrease in prepaid expenses28,458Increase (decrease) in occunts payable50,834Increase (decrease) in other liabilities-Cash payments to suppliers for goods and services(105,846)(Increase (decrease) in OPEB liabilities-Increase (decrease) in OPEB liability21,667Net effect of prior period adjustments-Cash from operating activities-Library materials(111,683)(Increase flow from capital and related financing activities-Investment-Investment-Investment earnings15,636Net cash increase (decrease) in cash and cash equivalents-Cash and cash equivalents, at end of period9,966,775Qash and cash equivalents, at end of period9,966,775Cash and cash equivalents, at end of period9,066,775Cash and cash equivalents, at end of period10,291,333Investment earnings15,636Investment earnings15,636 <th>YTD</th> <th>10/31/2019</th> <th></th> <th></th>	YTD	10/31/2019		
Parking fees 58,149 Library services 42,3364 (Increase (decrease) in borrowers' deposit 1,504 Cash received from filing fees and services 838,620 Facilities (83,000) (Technology (11,280) General (5,349) Professional development (1,175) Communications & marketing (205) Travel & entertainment (28) Professional services (31,331) Electronic Resource Subscriptions (ERS) (52,770) ((Increase (decrease) in other liabilities - Cash payments to suppliers for goods and services (31,331) Increase (decrease) in accounts payable 50,834 Increase (decrease) in accued sick and vacation liability - Increase (decrease) in accued sick and vacation liability - Investment - Investment - Investment - Investment earnings - Increase (decrease) in cash and cash equivalents - Investment earnings - Increase (decrease) in cash and cash equivalents - Increase (decrease) in cash and cash equivalents - Increase (decrease) in coounts payable - Increase (decrease) in accounts receivable - Increase (Cash flows from operating activities
Library services43,364(Increase) decrease in accounts receivable90,130Increase (decrease) in borrowers' deposit1,504Cash received from filing fees and services838,620A, Facilities(83,000)(Increase) (decrease) in accounts payable(5,349)Professional development(1,175)Communications & marketing(205)Travel & entertainment(28)Professional services(31,331)Electronic Resource Subscriptions (ERS)(52,770)((Increase) decrease in prepaid expenses28,458Increase (decrease) in accounts payable50,334Increase (decrease) in accounts payable50,334Increase (decrease) in accounts payable(324,004)Increase (decrease) in accounts payable(324,004)Increase (decrease) in accounts payable(324,004)Increase (decrease) in account sourced sick and vacation liability-Increase (decrease) in account sources (accounts)-Net effect of prior period adjustments-Net effect of prior period adjustments-Cash payments to employees for services(312,149)(I, Contributions received-Net effect of prior period adjustments-Cash flow from investing activities-Library materials(111,683)(Fixed assets-Cash flow from investing activities-Investment-Investment-Investment-Investment-Investment- </td <td>2,763,775</td> <td>645,472</td> <td></td> <td>L.A. Superior court fees</td>	2,763,775	645,472		L.A. Superior court fees
(Increase) decrease in accounts receivable90,130Increase (decrease) in borrowers' deposit1,504Cash received from filing fees and services838,620Facilities(83,000)Technology(11,280)General(5,349)Professional development(1,175)Communications & marketing(205)Travel & entertainment(28)Professional services(31,331)Electronic Resource Subscriptions (ERS)(52,770)(Increase) decrease in prepaid expenses28,458Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Cash payments to suppliers for goods and services(105,846)(Increase) (decrease) in opyroll liability-Increase (decrease) in oPXFB liability21,667Net impact of GASB 68 adjustments(212,1049)Cash flow from capital and related financing activities(111,683)Library materials(111,683)(1Cash flow from capital and related financing activities240,625Library materials(111,683)(1InvestmentInvestmentInvestmentInvestment earnings15,636Net cash increase (decrease) in cash and cash equivalents24,579Quart data early activitiesLibrary materials(111,683)(1Cosh flow from capital and related financing activities-InvestmentInvestment <td>224,603</td> <td>58,149</td> <td></td> <td>-</td>	224,603	58,149		-
Increase (decrease) in borrowers' deposit Lincrease (decrease) in borrowers' deposit Facilities (a) 0000 (Technology (11.280) General (5,349) Professional development (1,175) Communications & marketing (205) Travel & entertainment (28) Professional services (31.331) Electronic Resource Subscriptions (ER5) (10,173) Electronic Resource Subscriptions (ER5) (10,284,004) (1,172) Increase (decrease) in accounts payable Subary metrics (10,5846) (10,173) (1,172) Cash flow from operating activities Ibrary materials (11,683) (12,12,149) (12,12,149) (12,12,149) (12,12,149) (12,12,149) (12,12,149) (12,12,149) (12,12,149) (12,12,149) (12,12,149) (12,12,149) (12,12,149) (12,12,149) (12,12,149) (12,12,149) (12,12,149) (12,14,149) (12,14,149) (12,14,149) (12,14,149) (12,14,149) (12,14,149) (13,149) (14,149	160,848			-
Cash received from filing fees and services838,6203,Facilities(83,000)(11,280)Terchnology(11,280)General(5,349)Professional development(1,175)Communications & marketing(205)Travel & entertainment(28)Professional services(31,331)Electronic Resource Subscriptions (ERS)(52,770)((Increase) decrease in prepaid expenses28,455Increase (decrease) in accounts payable50,834Increase (decrease) in accounts payable50,834Increase (decrease) in accounts payable(324,004)Cash payments to suppliers for goods and services(105,846)Cash payments to suppliers for goods and services(105,846)Cash payments to enployees for services(312,149)Increase (decrease) in accrued sick and vacation liability-Increase (decrease) in OPEB liability21,667Net impact of GASB 68 adjustments-Cash payments to employees for services(312,149)Cash fow from capital and related financing activities-Library materials(111,683)(1Fixed assets-Cash flow form investing activities-Investment-Investment-Investment earnings15,636Net cash increase (decrease) in cash and cash equivalents24,579Qash and cash equivalents, at ed of period9,966,7759,Cash and cash equivalents, at ed of period20,558Adjustments for noncash effects:<	137,183	90,130		
Facilities(83,000)(11,280)Technology(11,280)General(5,349)Professional development(1,175)Communications & marketing(205)Travel & entertainment(28)Professional services(31,331)Electronic Resource Subscriptions (ERS)(52,770)((Increase) decrease) in accounts payable50,834Increase (decrease) in accounts payable50,834Increase (decrease) in accounts payable(105,846)((Increase) (decrease) in accounts payable(23,4004)(1, Increase (decrease) in accounts payable(24,004)(1, Increase (decrease) in accrued sick and vacation liability-Increase (decrease) in aproll liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-Increase (decrease) in accrued sick and vacation liability-Increase (decrease) in oPEB liability21,667Net effect of prior period adjustments-Cash payments to employees for services(31,2149)(1,1,683)(11,683)(1,1,683)(11,683)(1,1,683)(11,683)(1,1,683)(11,683)(1,1,683)(11,683)(2,1,2,1,2,1,2,3,2,3,3,3,3,3,3,3,3,3,3,3,	(12,941			
Technology(11,280)General(5,349)Professional development(1,175)Communications & marketing(205)Travel & entertainment(28)Professional services(31,331)Electronic Resource Subscriptions (ERS)(52,770)((increase) decrease in prepaid expenses28,458Increase (decrease) in accounts payable50,834Increase (decrease) in accounts payable50,834Increase (decrease) in accounts payable(324,004)(1, Increase (decrease) in accound sick and vacation liability-Increase (decrease) in accound sick and vacation liability21,667Net impact of GASB 68 adjustments(312,149)Net effect of prior period adjustments(312,149)Cash payments to employees for services(312,149)(1, Contributions received-Net effect of prior period adjustments420,625Ubrary materials(111,683)(1, Contributions received-Cash flow from capital and related financing activities-Ubrary materials(111,683)(1, Fixed assets-Cash flow from investing activities-Investment-Investment-Investment-Investment-Investment for noncash effects:-Operating income20,558Adjustments for noncash effects:-Operating income20,558Adjustments for noncash effects:-Operating income20,558Ad	8,273,468	838,620		-
General (5,349) Professional development (1,175) Communications & marketing (205) Travel & entertainment (28) Professional services (31,331) Electronic Resource Subscriptions (ERS) (52,770) ((Increase) decrease in prepaid expenses 28,458 Increase (decrease) in accounts payable 50,834 Increase (decrease) in other liabilities - Cash payments to suppliers for goods and services (105,846) (Staff (payrol + benefits) (324,004) (1, Increase (decrease) in payroll liabilities (9,812) Increase (decrease) in accrued sick and vacation liability - Increase (decrease) in OPEB liability 21,667 Net impact of GASB 68 adjustments Net effect of prior period adjustments Cash payments to employees for services (312,149) (1, Contributions received - Net cash from operating activities (111,683) (Fixed assets - Capital - Work in Progress (WIP) - Cash flows from investing activities Investment a earnings 15,636 Net cash equivalents, at beginning of period Operating income 20,558 Adjustments for onncash effects: Depreciation of Operating Income to Net Cash from Operating activities 217,285 Extraordinary expense: book write-off Changes in operating assets and liabilities: (Increase) decrease in accounts receivable 90,130 (Increase) decrease in accounts receivable 90,130 (Increase) decrease in accounts receivable 90,130 (Increase) decrease in prepaid liabilities: (Increase) decrease in prepaid expenses 28,458 Increase (decrease) in accounts payable 50,834 Increase (decrease) in accounts payable 50,834 Increase (decrease) in payroll liabilities - Increase (decrease) in accounts payable 50,834 Increase (decrease) in accre	(294,651	(83,000)		
Professional development (1,175) Communications & marketing (205) Travel & entertainment (28) Professional services (31,331) Electronic Resource Subscriptions (ERS) (52,770) ((Increase) decrease in prepaid expenses 28,458 Increase (decrease) in accounts payable 50,834 Increase (decrease) in other liabilities (9,812) Increase (decrease) in accrued sick and vacation liability (9,812) Increase (decrease) in accrued sick and vacation liability (1,1683) (1,1683) Net effect of prior period adjustments (111,683) (1,1683) (1,	(44,966	(11,280)		Technology
Communications & marketing(205)Travel & entertainment(28)Professional services(31,331)Electronic Resource Subscriptions (ERS)(52,770)(Increase) decrease in prepaid expenses28,458Increase (decrease) in accounts payable50,834Increase (decrease) in accounts payable50,834Increase (decrease) in accounts payable(324,004)(Increase) decrease) in apyroll liabilities(324,004)(Increase (decrease) in apyroll liabilities(324,004)(Increase (decrease) in apyroll liabilities(324,004)(Increase (decrease) in apyroll liabilities(324,004)(Increase (decrease) in OPEB liability21,667Net impact of GASB 68 adjustments21,667Net effect of prior period adjustments(111,683)(Increase from operating activities420,625Library materials(111,683)(Investment investing activities-Investment-Investment-Investment-Investment earnings15,636Net cash increase (decrease) in cash and cash equivalents324,579Qash and cash equivalents, at end of period9,966,775Operating Activities-Investment earnings20,558Adjustments for noncash effects:-Depreciation217,285Extraordinary expense: book write-off-Changes in accounts payable50,834Increase (decrease) in accounts payable50,834Increase (decrease) in accounts payable50	(33,034	(5,349)		
Travel & entertainment(28)Professional services(31,331)Electronic Resource Subscriptions (ERS)(52,770)((Increase) decrease) in accounts payable50,834Increase (decrease) in other liabilities-Cash payments to suppliers for goods and services(105,846)(Increase) (decrease) in other liabilities(9,812)Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in OPEB liability21,667Net impact of GASB 68 adjustments(312,149)Net effect of prior period adjustments-Cash payments to employees for services(312,149)(Lincrease (decrease) in OPEB liability-Net effect of prior period adjustments-Cash flow from capital and related financing activities-Library materials(111,683)(111,683)Fixed assets-Capital - Work in Progress (WIP)-Cash flow from investing activities10,291,353Investment-Investment arinigs15,636Net cash increase (decrease) in cash and cash equivalents324,579Cash and cash equivalents, at end of period9,966,7759,Cash and cash equivalents, at end of period20,558Adjustments for noncash effects:2-Deprecition217,285Extraordinary expense: book write-offChanges in operating assets and liabilities:(Increase) decrease in accounts receivable90,130(Increase) decrease in integril expenses28,458	(7,429	(1,175)		Professional development
Professional services(31,31)Electronic Resource Subscriptions (ERS)(52,770)(1(Increase) decrease in prepaid expenses28,458Increase (decrease) in accounts payable50,834Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Cash payments to suppliers for goods and services(105,846)(1Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in acrued sick and vacation liability-Increase (decrease) in oPEB liability21,667Net impact of GASB 68 adjustments-Net effect of prior period adjustments-Cash payments to employees for services(312,149)(1,Contributions received-Net effect of prior period adjustmentsCash flow from capital and related financing activitiesLibrary materials(111,683)(11,683)(11,683)Fixed assetsCash flow from investing activitiesInvestmentInvestment earnings15,636-Investment earnings15,636-Net cash increase (decrease) in cash and cash equivalents324,579Cash and cash equivalents, at end of period9,966,775Operating income20,558-Adjustments for noncash effects:-Depreciation217,285Extraordinary expense: book write-off-Changes in operating assets and liabilities:	(2,022	(205)		Communications & marketing
Electronic Resource Subscriptions (ERS)(52,770)((Increase) decrease in prepaid expenses28,458Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Cash payments to suppliers for goods and services(105,846)Staff (payroll + benefits)(324,004)Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in operating activities21,667Net impact of GASB 68 adjustments-Net effect of prior period adjustments-Cash payments to employees for services(312,149)(11,683)(111,683)Contributions received-Net cash from operating activities-Library materials(111,683)Investment-Investment-Investment-Investment earnings15,636Net cash increase (decrease) in cash and cash equivalents324,579Cash and cash equivalents, at end of period9,966,775Operating income20,558Adjustments for noncash effects:2Depreciation217,285Extraordinary expense: book write-off2Changes in operating assets and liabilities:-(Increase) decrease in accounts receivable90,130(Increase) decrease in accounts receivable90,130(Increase) decrease in accounts receivable90,130(Increase) decrease) in accruet spayable50,834Increase (dec	(62	(28)		Travel & entertainment
(Increase) decrease in prepaid expenses28,458Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Cash payments to suppliers for goods and services(105,846)Staff (payroll + benefits)(324,004)Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-Increase (decrease) in accrued sick and vacation liability-Increase (decrease) in oPEB liability21,667Net impact of GASB 68 adjustments(312,149)Net effect of prior period adjustments(312,149)Cash payments to employees for services(312,149)Contributions received-Net cash from operating activities(111,683)Library materials(111,683)Cash flow from investing activities-Library materials(111,683)Investment-Investment-Investment earnings15,636Vet cash increase (decrease) in cash and cash equivalents324,579Cash and cash equivalents, at end of period9,966,775Cash and cash equivalents, at end of period20,558Adjustments for noncash effects:2Depreciation217,285Extraordinary expense: book write-off2Changes in operating assets and liabilities:-(Increase) decrease in accounts receivable90,130(Increase) (decrease) in accounts payable50,834Increase (decrease) in accounts payable50,834Increase	(41,853	(31,331)		Professional services
Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Cash payments to suppliers for goods and services(105,846)()Staff (payroll + benefits)(324,004)Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-Increase (decrease) in OPEB liability21,667Net impact of GASB 68 adjustmentsNet effect of prior period adjustmentsCash payments to employees for services(312,149)Contributions received-Net cash from operating activities420,625Library materials(111,683)Cash flow from capital and related financing activities-Library materials(111,683)Fixed assets-Capital - Work in Progress (WIP)-Cash flows from investing activities15,636Investment-Investment earnings15,636Net cash increase (decrease) in cash and cash equivalents324,579Cash and cash equivalents, at end of period9,966,775Operating income20,558Adjustments for noncash effects:2Depreciation217,285Extraordinary expense: book write-off2Changes in operating assets and liabilities:-(Increase) decrease in accounts receivable90,130(Increase) decrease) in accounts payable50,834Increase (decrease) in accounts payable50,834Increase (decrease) in accrued sick and vacation liability-<	(174,570	(52,770)		Electronic Resource Subscriptions (ERS)
Increase (decrease) in other liabilities	(81,776	28,458		(Increase) decrease in prepaid expenses
Cash payments to suppliers for goods and services(105,846)(Staff (payroll + benefits)(324,004)(1,Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in oPFB liability21,667Net impact of GASB 68 adjustments(312,149)Net effect of prior period adjustments-Cash payments to employees for services(312,149)Contributions received-Net cash from operating activities420,625Library materials(111,683)Library materials(111,683)Capital - Work in Progress (WIP)-Cash flows from investing activities-Investment-Investment earnings15,636Net cash increase (decrease) in cash and cash equivalents324,579Cash and cash equivalents, at beginning of period9,966,775Operating income20,558Adjustments for noncash effects:2Depreciation217,285Extraordinary expense: book write-off-Changes in operating assets and liabilities:-(Increase) decrease in accounts receivable90,130(Increase) decrease in accounts receivable90,130(Increase) decrease) in other liabilities:-Depreciation217,285Extraordinary expense: book write-off-Changes in operating assets and liabilities:-(Increase) decrease in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in other liabilities-<	(64,907	50,834		Increase (decrease) in accounts payable
Staff (payroll + benefits) (324,004) (1, Increase (decrease) in payroll liabilities (9,812) Increase (decrease) in OPEB liability 21,667 Net impact of GASB 68 adjustments Net effect of prior period adjustments Net effect of prior period adjustments (312,149) Cash payments to employees for services (312,149) Contributions received - Net cash from operating activities 420,625 Library materials (111,683) Fixed assets - Capital - Work in Progress (WIP) - Cash flows from investing activities - Investment - Investment - Investment earnings 15,636 Net cash increase (decrease) in cash and cash equivalents 324,579 Cash and cash equivalents, at end of period 9,966,775 Operating income to Net Cash - from Operating come 20,558 Adjustments for noncash effects: - Depreciation 217,285 Extraordinary expense: book write-off - Changes in operating assets and liabilities: - (Incr	-	-		Increase (decrease) in other liabilities
Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-Increase (decrease) in OPEB liability21,667Net impact of GASB 68 adjustments21,667Net effect of prior period adjustments-Cash payments to employees for services(312,149)Contributions received-Net cash from operating activities420,625Library materials(111,683)Cash plower from capital and related financing activities-Library materials(111,683)Cash flows from investing activities-Investment-Investment-Investment-Investment-Investment earnings15,636Net cash increase (decrease) in cash and cash equivalents324,579Cash and cash equivalents, at beginning of period9,966,775Operating income20,558Adjustments for noncash effects:-Depreciation217,285Extraordinary expense: book write-off-Changes in operating assets and liabilities:-(Increase) decrease in accounts receivable90,130(Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in accounts payable-Increase (decrease) in account sick and vacation liability-	(745,270	(105,846)		Cash payments to suppliers for goods and service
Increase (decrease) in accrued sick and vacation liability - Increase (decrease) in OPEB liability 21,667 Net impact of GASB 68 adjustments - Cash payments to employees for services (312,149) (1, Contributions received - - Net cash from operating activities 420,625 1, Library materials (111,683) (111,683) (111,683) Fixed assets - - - Cash flow from capital and related financing activities - - - Library materials (111,683) (111,683	,731,486	(324,004)		Staff (payroll + benefits)
Increase (decrease) in OPEB liability 21,667 Net impact of GASB 68 adjustments (312,149) Net effect of prior period adjustments (312,149) Cash payments to employees for services (312,149) Net cash from operating activities 420,625 Library materials (111,683) Library materials (111,683) Fixed assets - Capital - Work in Progress (WIP) - Cash flows from investing activities - Investment - Investment - Investment earnings 15,636 Net cash increase (decrease) in cash and cash equivalents 324,579 Cash and cash equivalents, at beginning of period 9,966,775 Operating Activities - Operating income 20,558 Adjustments for noncash effects: - Depreciation 217,285 Extraordinary expense: book write-off - Changes in operating assets and liabilities: - (Increase) decrease in prepaid expenses 28,458 Increase (decrease) in accounts payable - (Increase (decrease) in other liabilities <	4,877	(9,812)		Increase (decrease) in payroll liabilities
Net impact of GASB 68 adjustments Net effect of prior period adjustments Cash payments to employees for services (312,149) (1, Contributions received - - Net cash from operating activities 420,625 1, Cash flow from capital and related financing activities (111,683) (1 Library materials (111,683) (1 Fixed assets - - Cash flows from investing activities - - Investment - - Investment earnings 15,636 - Net cash increase (decrease) in cash and cash equivalents 324,579 - Cash and cash equivalents, at beginning of period 9,966,775 9, Cash and cash equivalents, at end of period 10,291,353 10, Reconciliation of Operating Income to Net Cash - - from Operating Activities 20,558 - - Operating income 20,558 - - Adjustments for noncash effects: - - - Depreciation 217,285 - - Changes in operating ascets	(3,950	-	У	Increase (decrease) in accrued sick and vacation
Net effect of prior period adjustments (312,149) (1, Cash payments to employees for services (312,149) (1, Contributions received - - Net cash from operating activities 420,625 1, Cash flow from capital and related financing activities (111,683) (1 Library materials (111,683) (1 Fixed assets - - - Capital - Work in Progress (WIP) - - - Cash flows from investing activities - - - Investment - - - - Investment - - - - Investment earnings 15,636 - - - Net cash increase (decrease) in cash and cash equivalents 324,579 - - Cash and cash equivalents, at beginning of period 9,966,775 9, - Cash and cash equivalents, at end of period 10,291,353 10, Reconciliation of Operating Income to Net Cash - - - from Operating activities - - - -	86,668	21,667		Increase (decrease) in OPEB liability
Cash payments to employees for services(312,149)(1,Contributions receivedNet cash from operating activities420,6251,Cash flow from capital and related financing activities(111,683)(1Library materials(111,683)(1Fixed assetsCapital - Work in Progress (WIP)Cash flows from investing activitiesInvestmentInvestment earnings15,636Net cash increase (decrease) in cash and cash equivalents324,579Cash and cash equivalents, at beginning of period9,966,775Operating income to Net Cash9from Operating neome to Net Cash20,558Adjustments for noncash effects:217,285Depreciation217,285Extraordinary expense: book write-off217,285Changes in operating assets and liabilities:-(Increase) decrease in prepaid expenses28,458Increase (decrease) in accounts receivable90,130(Increase) decrease) in other liabilities-Increase (decrease) in other liabilities-Increase (decrease) in other liabilities-Increase (decrease) in accounts payable50,834Increase (decrease) in payroll liabilities-Increase (decrease) in accrued sick and vacation liability-	-			Net impact of GASB 68 adjustments
Contributions received-Net cash from operating activities420,6251,Cash flow from capital and related financing activities(111,683)(111,683)Library materials(111,683)(111,683)(111,683)Fixed assetsCapital - Work in Progress (WIP)Cash flows from investing activitiesInvestmentInvestment earnings15,636Net cash increase (decrease) in cash and cash equivalents324,579Cash and cash equivalents, at beginning of period9,966,775Qash and cash equivalents, at end of period10,291,353Toperating Activities20,558Operating income to Net Cash20,558Adjustments for noncash effects:20,558Depreciation217,285Extraordinary expense: book write-off217,285Changes in operating assets and liabilities:90,130(Increase) decrease in accounts receivable90,130(Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in other liabilities-Increase (decrease) in account sick and vacation liability-	-			Net effect of prior period adjustments
Net cash from operating activities420,6251,Cash flow from capital and related financing activities111,683)(Library materials(111,683)(Fixed assetsCapital - Work in Progress (WIP)Cash flows from investing activitiesInvestmentInvestment earnings15,636Net cash increase (decrease) in cash and cash equivalents324,579Cash and cash equivalents, at beginning of period9,966,775Qerating income9,966,775Cash and cash equivalents, at end of period10,291,353Net cash increase (decrease) in cosh and cash equivalents20,558Adjustments for noncash effects:20,558Depreciation217,285Extraordinary expense: book write-off217,285Changes in operating assets and liabilities:90,130(Increase) decrease in accounts receivable90,130(Increase) decrease in prepaid expenses28,458Increase (decrease) in counts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in other liabilities-Increase (decrease) in accounts payable50,812Increase (decrease) in accound sick and vacation liability-	,643,891	(312,149)		Cash payments to employees for services
Cash flow from capital and related financing activities (111,683) (Library materials (111,683) (Fixed assets - - Capital - Work in Progress (WIP) - - Cash flows from investing activities - - Investment - - Investment earnings 15,636 - Net cash increase (decrease) in cash and cash equivalents 324,579 - Cash and cash equivalents, at beginning of period 9,966,775 9, Cash and cash equivalents, at end of period 10,291,353 10, Reconciliation of Operating Income to Net Cash - - from Operating Activities - - - Operating income 20,558 - - - Adjustments for noncash effects: - - - - Depreciation 217,285 - - - Changes in operating assets and liabilities: - - - (Increase) decrease in accounts receivable 90,130 - - (Increase) decrease in prepaid expenses 28,458 -<	125,000	-		Contributions received
Library materials(111,683)(1Fixed assets-Capital - Work in Progress (WIP)-Cash flows from investing activities-Investment-Investment earnings15,636Net cash increase (decrease) in cash and cash equivalents324,579Cash and cash equivalents, at beginning of period9,966,775Qash and cash equivalents, at end of period9,966,775Reconciliation of Operating Income to Net Cash from Operating income20,558Adjustments for noncash effects: Depreciation217,285Depreciation217,285Extraordinary expense: book write-off20,130Changes in operating assets and liabilities: (Increase) decrease in prepaid expenses28,458Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in other liabilities-Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in payroll liabilities-Increase (decrease) in payroll liabilities-Increase (decrease) in accuued sick and vacation liability-	,009,307	420,625		Net cash from operating activities
Fixed assets - Capital - Work in Progress (WIP) - Cash flows from investing activities - Investment - Investment earnings 15,636 Net cash increase (decrease) in cash and cash equivalents 324,579 Cash and cash equivalents, at beginning of period 9,966,775 9, Cash and cash equivalents, at end of period 10,291,353 10, Reconciliation of Operating Income to Net Cash from Operating Activities 20,558 4djustments for noncash effects: Depreciation 217,285 Extraordinary expense: book write-off 217,285 Changes in operating assets and liabilities: (Increase) decrease in accounts receivable 90,130 (Increase) decrease in prepaid expenses 28,458 1ncrease (decrease) in accounts payable 50,834 Increase (decrease) in other liabilities - - - Increase (decrease) in payroll liabilities - - - Increase (decrease) in payroll liabilities - - - Increase (decrease) in payroll liabilities - - - Increase (decrease) in accrued sick and vacation liability - - <				Cash flow from capital and related financing activities
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Cash flows from investing activitiesInvestment-Investment earnings15,636Net cash increase (decrease) in cash and cash equivalents324,579Cash and cash equivalents, at beginning of period9,966,775Cash and cash equivalents, at end of period10,291,353Cash and cash equivalents, at end of period10,291,353Reconciliation of Operating Income to Net Cash from Operating Activities20,558Operating income20,558Adjustments for noncash effects:217,285Depreciation217,285Extraordinary expense: book write-off90,130Changes in operating assets and liabilities:90,130(Increase) decrease in accounts receivable90,130(Increase) decrease in prepaid expenses28,458Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-	-	-		Fixed assets
Investment-Investment earnings15,636Net cash increase (decrease) in cash and cash equivalents324,579Cash and cash equivalents, at beginning of period9,966,775Operating cash equivalents, at end of period10,291,353Reconciliation of Operating Income to Net Cash from Operating Activities20,558Operating income20,558Adjustments for noncash effects:217,285Depreciation217,285Extraordinary expense: book write-off90,130Changes in operating assets and liabilities:90,130(Increase) decrease in accounts receivable90,130(Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in accrued sick and vacation liability-	-	-		Capital - Work in Progress (WIP)
Investment earnings15,636Net cash increase (decrease) in cash and cash equivalents324,579Cash and cash equivalents, at beginning of period9,966,7759,266,7759,Cash and cash equivalents, at end of period10,291,35310,291,35310,Reconciliation of Operating Income to Net Cashfrom Operating Activities20,558Operating income20,558Adjustments for noncash effects:217,285Depreciation217,285Extraordinary expense: book write-off90,130Changes in operating assets and liabilities:90,130(Increase) decrease in accounts receivable90,130Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in other liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-				Cash flows from investing activities
Net cash increase (decrease) in cash and cash equivalents324,579Cash and cash equivalents, at beginning of period9,966,7759,Cash and cash equivalents, at end of period10,291,35310,Reconciliation of Operating Income to Net Cash from Operating Activities20,55810,291,35310,Operating income20,55820,558217,285217,285Adjustments for noncash effects: Depreciation217,285217,285217,285Extraordinary expense: book write-offChanges in operating assets and liabilities: (Increase) decrease in accounts receivable90,13090,130(Increase) decrease in prepaid expenses28,45810,283,45810,283,45810,283,458Increase (decrease) in other liabilitiesIncrease (decrease) in other liabilitiesIncrease (decrease) in accound sick and vacation liability	-	-		Investment
Cash and cash equivalents, at beginning of period9,966,7759,Cash and cash equivalents, at end of period10,291,35310,Reconciliation of Operating Income to Net Cash from Operating Activities20,558Operating income20,558Adjustments for noncash effects:217,285Depreciation217,285Extraordinary expense: book write-off90,130Changes in operating assets and liabilities: (Increase) decrease in accounts receivable90,130Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in other liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-	66,571	15,636		Investment earnings
Cash and cash equivalents, at end of period10,291,35310,Reconciliation of Operating Income to Net Cash from Operating Activities20,558Operating income20,558Adjustments for noncash effects:217,285Depreciation217,285Extraordinary expense: book write-off217,285Changes in operating assets and liabilities: (Increase) decrease in accounts receivable90,130(Increase) decrease in prepaid expenses28,458Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-	553,155	324,579		Net cash increase (decrease) in cash and cash equival
Reconciliation of Operating Income to Net Cash from Operating Activities 20,558 Operating income 20,558 Adjustments for noncash effects: 217,285 Depreciation 217,285 Extraordinary expense: book write-off 217,285 Changes in operating assets and liabilities: 90,130 (Increase) decrease in accounts receivable 90,130 (Increase) decrease in prepaid expenses 28,458 Increase (decrease) in accounts payable 50,834 Increase (decrease) in other liabilities - Increase (decrease) in payroll liabilities (9,812) Increase (decrease) in accrued sick and vacation liability -	,738,199	9,966,775		Cash and cash equivalents, at beginning of period
from Operating Activities20,558Operating income20,558Adjustments for noncash effects:217,285Depreciation217,285Extraordinary expense: book write-off1000000000000000000000000000000000000),291,353	10,291,353		Cash and cash equivalents, at end of period
Operating income20,558Adjustments for noncash effects:217,285Depreciation217,285Extraordinary expense: book write-off1000000000000000000000000000000000000				Reconciliation of Operating Income to Net Cash
Adjustments for noncash effects:217,285Depreciation217,285Extraordinary expense: book write-off1Changes in operating assets and liabilities: (Increase) decrease in accounts receivable90,130(Increase) decrease in prepaid expenses28,458Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-				rom Operating Activities
Depreciation217,285Extraordinary expense: book write-offChanges in operating assets and liabilities: (Increase) decrease in accounts receivable90,130(Increase) decrease in prepaid expenses28,458Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-	66,860	20,558		Operating income
Extraordinary expense: book write-offChanges in operating assets and liabilities: (Increase) decrease in accounts receivable90,130(Increase) decrease in prepaid expenses28,458Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-				Adjustments for noncash effects:
Changes in operating assets and liabilities:(Increase) decrease in accounts receivable90,130(Increase) decrease in prepaid expenses28,458Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-	877,293	217,285		Depreciation
(Increase) decrease in accounts receivable90,130(Increase) decrease in prepaid expenses28,458Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-				Extraordinary expense: book write-off
Increase) decrease in prepaid expenses28,458Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-				Changes in operating assets and liabilities:
Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-	137,183	90,130		(Increase) decrease in accounts receivable
Increase (decrease) in accounts payable50,834Increase (decrease) in other liabilities-Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-	(81,776			(Increase) decrease in prepaid expenses
Increase (decrease) in other liabilities - Increase (decrease) in payroll liabilities (9,812) Increase (decrease) in accrued sick and vacation liability -	(64,907	50,834		Increase (decrease) in accounts payable
Increase (decrease) in payroll liabilities(9,812)Increase (decrease) in accrued sick and vacation liability-	-	-		
Increase (decrease) in accrued sick and vacation liability	4,877	(9.812)		
	(3,950	-	v	
	(12,941	1.504	,	
Increase (decrease) in OPEB liability 21,667	86,668			
Net impact of GASB 68 adjustments		21,007		
	,009,307	120 625		

Page 1

DATE	PAYEE	FOR	AMOUNT	CHECK N
November 1				
	AFLAC REMITTANCE	CAFE PLAN-INSURA	808.06	031161
	SYNCB AMAZON	BOOKS	302.86	031162
	BRIDGES FILTER SERVICE, INC	BLDG SVCS	614.49	031163
	GUARDIAN	PREPAID EXP	7.708.79	031164
	LANDMARK MEDIA SOLUTIONS LLC	SPECIAL EVENTS EX	1,035.00	031165
	MARCOM COMMUNICATIONS SYSTEMS	ELEVATOR MAINT	240.00	031166
	NATIONAL 50 SECURITY	SECURITY	5,320.87	031167
	KATHYA ORTEGA	SPECIAL EVENTS EX	114.00	031168
	ROMERO MAINTENANCE LLC	JANITORIAL SVCS	9,368.10	031169
	VASQUEZ & COMPANY LLP	ACCOUNTING	5,750.00	031170
	WOODS MAINTENANCE SERVICES, INC	JANITORIAL SVCS	350.00	031171
	NATIONAL 50 SECURITY	SECURITY	5,524,14	031172
	CASALINI LIBRI	BOOKS	475.50	031173
	OTTO HARRASSOWITZ	BOOKS	330.00	031174
	MARY MARTIN BOOKSELLERS	BOOKS	20.00	031175
	PAN PACIFICA	BOOKS	1,454.00	031176
	WILLIAM S HEIN & CO	BOOKS	637.45	031177
lovember 12				
	LEXISNEXIS CANADA BUTTERWORTHS CANA	BOOKS	286.00	031178
	PUBLICATIONS SASKATCHEWAN	BOOKS	183.75	031179
	NORMINTON WIITA & FUSTER	REFUND	400.00	031180
	CRISTIN ANNA WAGNER	REFUND	140.00	031181
	SUSAN L WOLK	REFUND	140.00	031182
lovember 15				
	KONINKLIJKE BRILL NV	BOOKS	2,141.15	031183
	LEXISNEXIS CANADA BUTTERWORTHS CANA	BOOKS	362.88	031184
	OTTO HARRASSOWITZ	BOOKS	751.09	031185
	STATE BAR OF SOUTH DAKOTA	BOOKS	150.00	031186
	WILLIAM S HEIN & CO	BOOKS	3,174.97	031187
	AT&T	TELECOM	475.86	031188
	CALIBER ELEVATOR	ELEVATOR MAINT	966.00	031189
	COUNTY OF LOS ANGELES	BANK CHARGES	43.61	031190
	CITY OF ANGELS FIRE PROTECTION	REPAIR/MAINT	185.06	031191
	GTT COMMUNICATIONS	TELECOM	464,26	031192
	MICHELLE HOPKINS	LEGAL	2,565.00	031193
	METROLINK	TMP	449,75	031194
	NATIONAL 50 SECURITY	SECURITY	6,336.97	031195
	ONEDIGITAL HR CONSULTING	CONSULTING	2,896.26	031196
	ROMERO MAINTENANCE LLC	JANITORIAL SVCS	150.00	031197
	WOODS MAINTENANCE SERVICES, INC	JANITORIAL SVCS	175.00	031198
lovember 21				
	AFLAC REMITTANCE	CAFE PLAN-INSURA	808.06	031199
	CITY OF LA - BUILDING AND SAFETY	ELEVATOR MAINT	783.71	031200
	GUARDIAN	PREPAID EXP	7.241.04	031201

71,773.43

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DATE	PAYEE	FOR	AMOUNT	CHECK NO
	METROLINK	TMP	449.75	031202
November 22		1 1 1 1	443.75	031202
	SYNCB AMAZON	SUPPLIES-OFFICE	99.62	031203
	LEXISNEXIS CANADA BUTTERWORTHS CANA	BOOKS	132.31	031204
	GAUNT	BOOKS	189.93	031205
	MONTANA LEGISLATIVE SERVICES	BOOKS	400.00	031206
	PAN PACIFICA	BOOKS	915.00	031207
	SELDEN SOCIETY	BOOKS	90.00	031208
lovember 25			00.00	001200
	JOHN STEVEN BLYTH	REFUND	140.00	031209
	CORINA M GARCIA	REFUND	104.00	031210
lovember 27		HEI OND	104.00	031210
	BRIDGES FILTER SERVICE, INC	BLDG SVCS	614,49	031211
	COUNTY OF LOS ANGELES	BANK CHARGES	48.58	031211
	MICHELLE HOPKINS	LEGAL	2,610.00	031212
	COUNTY OF LOS ANGELES	HEATING/COOLING	3,774.68	
	NATIONAL 50 SECURITY	SECURITY		031214
	COUNTY LOS ANGELES	BLDG SVCS	5,421.67	031215
	WOODS MAINTENANCE SERVICES, INC	JANITORIAL SVCS	74.00	031216
	NATIONAL 50 SECURITY	SECURITY	175.00 4,955.48	031217 031218

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DATE	PAYEE	FOR	AMOUNT	CHECK NO
November 1				
	AT&T MOBILITY	TELECOM	16.24	V004792
	EX LIBRIS USERS OF NORTH AMERICA	MEMBERSHIP	245.00	V004793
	GOLDEN STATE OVERNIGHT	DELIVERY & POSTAG	9.69	V004794
	INFINISOURCE INC	PAYROLL/HR BENEFI	75.00	V004795
	KONICA MINOLTA BUSINESS	COPY CENTER	372.41	V004796
	NASA SERVICES	BLDG SVCS	467.45	V004797
	OFFICE DEPOT	SUPPLIES-OFFICE	264,85	V004798
	UPS	DELIVERY & POSTAG	49,96	V004799
	WOLTERS KLUWER LAW & BUSINESS	BOOKS	368,30	V004800
	CONTINUING EDUCATION OF THE BAR CAL	BOOKS	31,076.81	V004801
	PROQUEST LLC COUTTS INFORMATION SER	BOOKS	601.13	V004802
	DATA TRACE PUBLISHING COMPANY	BOOKS	321.71	V004803
	ALM THE LEGAL INTELLIGENCER	BOOKS	343.70	V004804
	PRACTISING LAW INSTITUTE	BOOKS	642.28	V004805
	TOWER PUBLISHING	BOOKS	45.00	V004806
	THOMSON REUTERS	BOOKS	4,034.89	V004807
	GOBI LIBRARY SOLUTIONS	BOOKS	482.61	V004808
ovember 4				
ovember 7	S.A.L. DIGITAL COPIES INC	SPECIAL EVENTS EX	383.25	V004834
	PARK PLACE TECHNOLOGIES	PREPAID EXP	2,251.68	V004844
ovember 11	STAMPS.COM	DELIVERY & POSTAG	24.99	V004896
ovember 12				
	WOLTERS KLUWER LAW & BUSINESS	BOOKS	1,159.39	V004811
	LEXISNEXIS MATTHEW BENDER	BOOKS	186.37	V004812
	BLOOMBERG BNA	BOOKS	466.45	V004813
	CONTINUING EDUCATION OF THE BAR CAL	BOOKS	243.87	V004814
	PROQUEST LLC COUTTS INFORMATION SER	BOOKS	11.78	V004815
	JURIS PUBLISHING INC	BOOKS	103.03	V004816
	LRP PUBLICATIONS	BOOKS	525.00	V004817
	PRACTISING LAW INSTITUTE	BOOKS	423.99	V004818
	ROWMAN & LITTLEFIELD PUBLISHING GRO	BOOKS	67.01	V004819
	THOMSON REUTERS	BOOKS	420.48	V004820
ovember 15				
	AMERICAN BAR ASSOCIATION	BOOKS	1,229.80	V004821
	WOLTERS KLUWER LAW & BUSINESS	BOOKS	541.37	V004822
	LEXISNEXIS MATTHEW BENDER	BOOKS	21.23	V004823
	BLOOMBERG BNA	BOOKS	577.75	V004824
	CONTINUING EDUCATION OF THE BAR CAL	BOOKS	1,614.96	V004825
	COPWARE INC	BOOKS	85.00	V004826
	INGRAM LIBRARY SERVICES	BOOKS	213.41	V004827
	JAMES PUBLISHING INC	BOOKS	588.03	V004828
	MUNICIPAL CODE CORPORATION	BOOKS	5,436.00	V004829

56,837.81

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DATE	PAYEE	FOR	AMOUNT	CHECK N
	PRACTISING LAW INSTITUTE	BOOKS	845.94	1/00/000
	THOMSON REUTERS TAX & ACCOUNTING	BOOKS		V004830
	WEST ACADEMIC	BOOKS	2,197.94	V004831
	GOBI LIBRARY SOLUTIONS	BOOKS	53.65	V004832
	BANDWIDTH.COM, INC.	TELECOM	1,240.80 306.90	V004833 V004835
	BJ PARTY SUPPLIES	SPECIAL EVENTS EX	3,156.72	0.000.000.000
	BRIGHTVIEW	LANDSCAPING	1,250.00	V004836 V004837
	HI-TECH COMPUTER RENTAL	SPECIAL EVENTS EX	1,488.38	V004837 V004838
	KONICA MINOLTA BUSINESS	COPY CENTER	677.83	
	PAN AMERICAN PEST CONTROL CO	BLDG SVCS	276.00	V004839 V004840
	LAW OFFICE OF MICHAEL I. SCHILLER	LEGAL		
	STATE COMPENSATION	WORKERS COMP	450.00	V004841
	HOME DEPOT PRO	CLEANING SUPPLIES	3,177.08	V004842
ovember 21	Constant of Constant Constant of Constant A. Konstant of Constant	OLEANING SOFFLIES	3,784.84	V004843
	ALTA FOODCRAFT	KITCHEN SUPPLIES	177.04	1004045
	OFFICE DEPOT	SUPPLIES-OFFICE	177.04	V004845
	HOME DEPOT PRO	CLEANING SUPPLIES	81.27 1.955.46	V004846
	ALONTI CAFE & CATERING	BOARD EXPENSE	0.0000000000000000000000000000000000000	V004847
ovember 22		BOARD EXPENSE	118.67	V004875
	WOLTERS KLUWER LAW & BUSINESS	BOOKS	2,175.53	V004848
	GEORGE T BISEL COMPANY	BOOKS	155.12	V004848 V004849
	CONTINUING EDUCATION OF THE BAR CAL	BOOKS	1,567.37	V004849 V004850
	DATA TRACE PUBLISHING COMPANY	BOOKS	439.90	V004850 V004851
	DEFENSE RESEARCH INSTITUTE INC	BOOKS	90.00	V004851 V004852
	NEUBAUER & ASSOCIATES	BOOKS	50.00	V004852 V004853
	PRACTISING LAW INSTITUTE	BOOKS	1,512.69	
	ROWMAN & LITTLEFIELD PUBLISHING GRO	BOOKS	66.39	V004854
	THOMSON REUTERS TAX & ACCOUNTING	BOOKS	920.35	V004855
	UNITED NATIONS PUBLICATIONS	BOOKS	195.69	V004856
	THOMSON REUTERS	BOOKS	81.008.46	V004857
ovember 25		500110	01,000.40	V004858
	OFFICE DEPOT	STAFF MEALS/EVEN	46.53	V004859
ovember 27			40.00	V004659
	AT&T MOBILITY	TELECOM	16.24	V004860
	BUILDING ELECTRONIC CONTROLS INC.	BUILDING SERVICES	3,310.00	V004860 V004861
	INFINISOURCE INC	PAYROLL/HR BENEFI	1,660.00	V004861
	KONICA MINOLTA BUSINESS	COPY CENTER	1,762.42	V004862
	OCLC INC	BIBLIOGRAPHICAL S	1,389.55	V004863 V004864
	SPECTRUM	TELECOM	1,080.74	V004864 V004865
	UPS	DELIVERY & POSTAG	34.72	V004865

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DATE PAYEE FOR AMOUNT CHECK NO. November 15 LA DEPT WATER & POWER ELECTRIC/FIRE 10,832.86 V000116 10,832.86

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DATE	PAYEE	1	FOR	AMOUNT	CHECK NO.
ovember 21					
	SEIU LOCAL 721 SEIU LOCAL 721		UNION DUES UNION DENTAL	965.34 41.75	
			ONION DENTAL	41.75	001040

MEMORANDUM

DATE:	December 17, 2019
то:	Board of Law Library Trustees
FROM:	Sandra Levin, Executive Director Malinda Muller, Director, Patron Services Austin Stoub, Senior Librarian, Reference & Research
RE:	Receipt of Platinum Program Update for the Month of November and Approval of Change in Reporting

INTRODUCTION

At the December 2017 Board of Trustees meeting, the Board approved a plan to allow LA Law Library to offer a Platinum level members program. At the time of approving the plan, the Board also requested monthly updates on the status of the Platinum Members program. This is our monthly report, for the December 17, 2019 board meeting, reporting Platinum Member services for November of 2019, as well as a recommendation to discontinue regular monthly reporting.

<u>Update</u>

In the month of November we responded to seven edelivery requests, with a total of seven documents delivered across these requests. Due to changes in the terms of the contract, we have more leeway as to a timeframe for responding. As a result of these changes, our average time for responding to these requests was 5 hours and 14 minutes. The document requests filled were generally case or statute pulls from subscription databases, though there were requests for secondary sources and requests for scans from our print collection.

All requests were filled by staff assigned to the Platinum Members program, without any negative impact on public services or programs. Staff assigned to the Platinum Members program made productive use of time not spent serving Platinum Members to work on other Law Library tasks or assist with public service at the reference desk.

BACKGROUND

Since the December 2017 Board of Trustees meeting, we have provided a monthly update to the Board regarding services provided through the Platinum Members Program and activities of staff assigned to this program. Each month, the report has reflected routine handling of all Platinum Member requests.

Given two years of routine experience, Staff recommends that the Board approve discontinuing regular monthly updates, in favor of reporting as needed (i.e., when the needs of the Platinum Program cannot be met by the allocated staffing or other policy considerations arise).

Although this item is scheduled as a consent item, Staff will be available to answer any questions the Board of Trustees may have.

OPTIONS

After considering the benefits and drawbacks of continuing with the current reporting procedures, the Board has various options:

- 1. Continue to receive reports as part of the Consent Calendar on a monthly basis
- 2. Receive reports on the Platinum Members Program at different regular interval of the Board's choosing
- 3. Discontinue regular staff reporting on the Platinum Members Program as of December 2019, and instead only provide reports should the needs of the Platinum Program exceed the allocated staffing or other significant changes or problems arise.

RECOMMENDATION

Staff recommends the Board of Trustees approve Option 3.

MEMORANDUM

DATE:	December 17, 2019
то:	Board of Law Library Trustees
FROM:	Sandra J. Levin, Executive Director
RE:	Approval of Amendment to 2020 LA Law Library Holiday Calendar Regarding 4 th of July Observance

SUMMARY

Last month, the Board of Trustees approved the 2020 LA Law Library Holiday Calendar. Each year, the Library observes 13 federal and state holidays during the year. If one of the holidays falls on Saturday, it is observed on the preceding Friday. If one of the holidays falls on Sunday, it is observed on the following Monday.

Staff inadvertently omitted the 3rd of July (Friday) as the observance for Saturday, 4th of July in last month's proposed 2020 Holiday Calendar. For those regularly scheduled to work on Saturday, July 4th, they will receive holiday pay for that day. For those not scheduled to work on Saturday July 4th, but scheduled to work on Friday, July 3rd, they will receive holiday pay for July 3rd. The Law Library will be closed on both Friday and Saturday, July 3-4, but only one day will be treated as a paid holiday for any individual employee. (Staff scheduled to work both Friday and Saturday will be rescheduled by their supervisors to a single day.)

Attached you will find the proposed Amended 2020 holiday schedule which now includes the 4th of July observance on Friday July 3, 2020.

RECOMMENDATION

Staff recommends the Board approve the attached amended 2020 holiday schedule.

ATTACHMENT

2020 AMENDED HOLIDAY SCHEDULE

Wednesday	January 1, 2020	New Year's Day
Monday	January 20, 2020	Martin Luther King, Jr. Birthday
Wednesday	February 12, 2020	Lincoln's Birthday
Monday	February 17, 2020	Presidents' Day
Tuesday	March 31, 2020	César Chávez Day
Monday	May 25, 2020	Memorial Day
Friday	July 3, 2020	Independence Day (Observance)
Saturday	July 4, 2020	Independence Day
Monday	September 7, 2020	Labor Day
Monday	October 12, 2020	Columbus/Indigenous People's Day
Wednesday	November 11, 2020	Veterans Day
Thursday	November 26, 2020	Thanksgiving Day
Friday	November 27, 2020	Day after Thanksgiving
Friday	December 25, 2020	Christmas Day
Thursday	December 31, 2020	New Year's Eve Day
Friday	January 1,2021	New Year's Day (2021)

AGENDA ITEM 4

DISCUSSION ITEMS

- 4.1 Discussion and Direction Regarding Treatment of Payroll Schedule Anomaly and Potential Change in Payroll Cost
- 4.2 Consideration of Cash Needs and Approval of Amount Available for Investment
- 4.3 Selection and Approval of Investment Type

MEMORANDUM

DATE:	December 17, 2019
то:	Board of Law Library Trustees
FROM:	Lisa Curtin, OneDigital HR Consulting
RE:	Discussion and Direction Regarding Treatment of Payroll Schedule Anomaly and Potential Change in Payroll Cost

INTRODUCTION AND SUMMARY

LA Law Library pays its employees bi-weekly, every other Friday. Approximately once every 10-12 years, there is a year in which there are 27 – as opposed to 26 – bi-weekly Fridays. The Board is asked to consider and discuss the alternatives for addressing this occurrence and to provide direction to Staff regarding payroll treatment.

ANALYSIS

As a bi-weekly paying agency, the Library will observe a "payroll leap year" in calendar year 2020. This basically means that there will be an extra payday in the calendar year; 27 paydays as opposed to the usual 26 (see attached schedule). After 2020, the payroll schedule will resume the usual 26 paydays per year until calendar year 2032, according to our calculations.

There are two issues that agencies must deal with in payroll leap years: voluntary deductions and salary for full time employees.

- <u>Voluntary Deductions</u>: If the Law Library were to deduct 27 times at the usual rate, the result would be an over-deduction to the detriment of the employee. To address the voluntary deduction issue, common practice is to implement a "benefit deduction holiday" for any voluntary deductions for benefits where the policy term is based and calculated upon the calendar year. Accordingly, the Law Library will refrain from processing voluntary deductions for any calendaryear benefit on the first payday of the year. Voluntary deductions will resume on the second payday of the year. This will result in the correct amount of withholding.
- 2. <u>Salary for Full-Time Employees</u>: The salary issue is more complex and requires Board input and approval. As you may know, salaried employees are typically paid a flat dollar amount every payday. That flat dollar amount is determined by taking an employee's annual salary and dividing it by the number of paydays in the year. For a bi-weekly pay schedule the number of payments is normally 26.

If the Law Library were to continue paying at the flat rate for 27 paydays in the year 2020, it would result in a higher payroll cost. This is how the Law Library handled the matter the last time it arose (in 2009). For the Law Library's current payroll, this would roughly mean an extra \$85K in gross cost plus approximately \$10K in associated retirement benefit costs for salaried employees. (The impact on long-term retirement costs due to the potential for an increase in the highest year of compensation for individual employees cannot be calculated.)

Alternatively, if the Law Library were to divide the annual compensation by 27 pay periods, it would result in no additional payroll cost, although smaller employee checks each payday, which could present difficulties for some staff in paying monthly bills.

Part-time employees are paid by the hour and thus not impacted.

Based on our review, most private companies pay as usual with some studies indicating as high as 86%, while a smaller percentage of private employers adjust the salary of employees per cycle by taking the annual pay and dividing it by 27 pay periods. It is also worth noting that the majority of payroll systems apply the 27 pay periods calculation method in order to avoid having salaried employees paid more money over the year.

OPTIONS

The Board is asked to consider the following options along with any others that may be raised and to provide direction to Staff:

- 1. Do nothing to adjust compensation and pay the same amount on each payday, recognizing one extra paycheck in the year.
- 2. Divide annual salaries by 27 paydays. This will result in smaller employee checks each payday, countered by an extra paycheck at year's end.
- 3. Divide annual salaries by 27 paydays, resulting in smaller paychecks, countered by an extra paycheck at year's end, and offer loans up to the amount of one paycheck to those who request them at the beginning of the year. The loan would require each participating employee to sign an agreement that the Law Library could deduct the amount of the loan from their 27th paycheck of the year, or their final paycheck, whichever happens first.

RECOMMENDATION

Staff recommends that the Board review, discuss and provide direction.

LALL BI-WEEKLY PAYROLL SCHEDULE

2019 - 2033

2019		2020		2021		2022		2023		2024		2025		2026		2027		2028		2029		2030		2031		2032		2033	
Pay Date	Pay #	Pay Date	Pay #	Pay Date	Pay #	Pay Date	Pay #	Pay Date	Pay #	Pay Date	Pay #	Pay Date	Pay #	Pay Date	Pay #	Pay Date	Pay #	Pay Date	Pay #	Pay Date F	Pay #	Pay Date	Pay #						
1/4/2019	1	1/3/2020	1	1/1/2021*		1/14/2022	1	1/13/2023	1	1/12/2024	1	1/10/2025	1	1/9/2026	1	1/8/2027	1	1/7/2028	1	1/5/2029	1	1/4/2030	1	1/3/2031	1	1/2/2032	1	1/14/2033	1
1/18/2019	2	1/17/2020	2	1/15/2021	1	1/28/2022	2	1/27/2023	2	1/26/2024	2	1/24/2025	2	1/23/2026	2	1/22/2027	2	1/21/2028	2	1/19/2029	2	1/18/2030	2	1/17/2031	2	1/16/2032	2	1/28/2033	2
2/1/2019	3	1/31/2020	3	1/29/2021	2	2/11/2022	3	2/10/2023	3	2/9/2024	3	2/7/2025	3	2/6/2026	3	2/5/2027	3	2/4/2028	3	2/2/2029	3	2/1/2030	3	1/31/2031	3	1/30/2032	3	2/11/2033	3
2/15/2019	4	2/14/2020	4	2/12/2021	3	2/25/2022	4	2/24/2023	4	2/23/2024	4	2/21/2025	4	2/20/2026	4	2/19/2027	4	2/18/2028	4	2/16/2029	4	2/15/2030	4	2/14/2031	4	2/13/2032	4	2/25/2033	4
3/1/2019	5	2/28/2020	5	2/26/2021	4	3/11/2022	5	3/10/2023	5	3/8/2024	5	3/7/2025	5	3/6/2026	5	3/5/2027	5	3/3/2028	5	3/2/2029	5	3/1/2030	5	2/28/2031	5	2/27/2032	5	3/11/2033	5
3/15/2019	6	3/13/2020	6	3/12/2021	5	3/25/2022	6	3/24/2023	6	3/22/2024	6	3/21/2025	6	3/20/2026	6	3/19/2027	6	3/17/2028	6	3/16/2029	6	3/15/2030	6	3/14/2031	6	3/12/2032	6	3/25/2033	6
3/29/2019	7	3/27/2020	7	3/26/2021	6	4/8/2022	7	4/7/2023	7	4/5/2024	7	4/4/2025	7	4/3/2026	7	4/2/2027	7	3/31/2028	7	3/30/2029	7	3/29/2030	7	3/28/2031	7	3/26/2032	7	4/8/2033	7
4/12/2019	8	4/10/2020	8	4/9/2021	7	4/22/2022	8	4/21/2023	8	4/19/2024	8	4/18/2025	8	4/17/2026	8	4/16/2027	8	4/14/2028	8	4/13/2029	8	4/12/2030	8	4/11/2031	8	4/9/2032	8	4/22/2033	8
4/26/2019	9	4/24/2020	9	4/23/2021	8	5/6/2022	9	5/5/2023	9	5/3/2024	9	5/2/2025	9	5/1/2026	9	4/30/2027	9	4/28/2028	9	4/27/2029	9	4/26/2030	9	4/25/2031	9	4/23/2032	9	5/6/2033	9
5/10/2019	10	5/8/2020	10	5/7/2021	9	5/20/2022	10	5/19/2023	10	5/17/2024	10	5/16/2025	10	5/15/2026	10	5/14/2027	10	5/12/2028	10	5/11/2029	10	5/10/2030	10	5/9/2031	10	5/7/2032	10	5/20/2033	10
5/24/2019	11	5/22/2020	11	5/21/2021	10	6/3/2022	11	6/2/2023	11	5/31/2024	11	5/30/2025	11	5/29/2026	11	5/28/2027	11	5/26/2028	11	5/25/2029	11	5/24/2030	11	5/23/2031	11	5/21/2032	11	6/3/2033	11
6/7/2019	12	6/5/2020	12	6/4/2021	11	6/17/2022	12	6/16/2023	12	6/14/2024	12	6/13/2025	12	6/12/2026	12	6/11/2027	12	6/9/2028	12	6/8/2029	12	6/7/2030	12	6/6/2031	12	6/4/2032	12	6/17/2033	12
6/21/2019	13	6/19/2020	13	6/18/2021	12	7/1/2022	13	6/30/2023	13	6/28/2024	13	6/27/2025	13	6/26/2026	13	6/25/2027	13	6/23/2028	13	6/22/2029	13	6/21/2030	13	6/20/2031	13	6/18/2032	13	7/1/2033	13
7/5/2019	14	7/3/2020	14	7/2/2021	13	7/15/2022	14	7/14/2023	14	7/12/2024	14	7/11/2025	14	7/10/2026	14	7/9/2027	14	7/7/2028	14	7/6/2029	14	7/5/2030	14	7/4/2031	14	7/2/2032	14	7/15/2033	14
7/19/2019	15	7/17/2020	15	7/16/2021	14	7/29/2022	15	7/28/2023	15	7/26/2024	15	7/25/2025	15	7/24/2026	15	7/23/2027	15	7/21/2028	15	7/20/2029	15	7/19/2030	15	7/18/2031	15	7/16/2032	15	7/29/2033	15
8/2/2019	16	7/31/2020	16	7/30/2021	15	8/12/2022	16	8/11/2023	16	8/9/2024	16	8/8/2025	16	8/7/2026	16	8/6/2027	16	8/4/2028	16	8/3/2029	16	8/2/2030	16	8/1/2031	16	7/30/2032	16	8/12/2033	16
8/16/2019	17	8/14/2020	17	8/13/2021	16	8/26/2022	17	8/25/2023	17	8/23/2024	17	8/22/2025	17	8/21/2026	17	8/20/2027	17	8/18/2028	17	8/17/2029	17	8/16/2030	17	8/15/2031	17	8/13/2032	17	8/26/2033	17
8/30/2019	18	8/28/2020	18	8/27/2021	17	9/9/2022	18	9/8/2023	18	9/6/2024	18	9/5/2025	18	9/4/2026	18	9/3/2027	18	9/1/2028	18	8/31/2029	18	8/30/2030	18	8/29/2031	18	8/27/2032	18	9/9/2033	18
9/13/2019	19	9/11/2020	19	9/10/2021	18	9/23/2022	19	9/22/2023	19	9/20/2024	19	9/19/2025	19	9/18/2026	19	9/17/2027	19	9/15/2028	19	9/14/2029	19	9/13/2030	19	9/12/2031	19	9/10/2032	19	9/23/2033	19
9/27/2019	20	9/25/2020	20	9/24/2021	19	10/7/2022	20	10/6/2023	20	10/4/2024	20	10/3/2025	20	10/2/2026	20	10/1/2027	20	9/29/2028	20	9/28/2029	20	9/27/2030	20	9/26/2031	20	9/24/2032	20	10/7/2033	20
10/11/2019	21	10/9/2020	21	10/8/2021	20	10/21/2022	21	10/20/2023	21	10/18/2024	21	10/17/2025	21	10/16/2026	21	10/15/2027	21	10/13/2028	21	10/12/2029	21	10/11/2030	21	10/10/2031	21	10/8/2032	21	10/21/2033	21
10/25/2019	22	10/23/2020	22	10/22/2021	21	11/4/2022	22	11/3/2023	22	11/1/2024	22	10/31/2025	22	10/30/2026	22	10/29/2027	22	10/27/2028	22	10/26/2029	22	10/25/2030	22	10/24/2031	22	10/22/2032	22	11/4/2033	22
11/8/2019	23	11/6/2020	23	11/5/2021	22	11/18/2022	23	11/17/2023	23	11/15/2024	23	11/14/2025	23	11/13/2026	23	11/12/2027	23	11/10/2028	23	11/9/2029	23	11/8/2030	23	11/7/2031	23	11/5/2032	23	11/18/2033	23
11/22/2019	24	11/20/2020	24	11/19/2021	23	12/2/2022	24	12/1/2023	24	11/29/2024	24	11/28/2025	24	11/27/2026	24	11/26/2027	24	11/24/2028	24	11/23/2029	24	11/22/2030	24	11/21/2031	24	11/19/2032	24	12/2/2033	24
12/6/2019	25	12/4/2020	25	12/3/2021	24	12/16/2022	-	12/15/2023	25	12/13/2024	25	12/12/2025	25	12/11/2026	25	12/10/2027	25	12/8/2028	25	1 1	25	12/6/2030	25	12/5/2031	25	12/3/2032	25	12/16/2033	25
12/20/2019	26	12/18/2020	26	12/17/2021	25	12/30/2022	26	12/29/2023	26	12/27/2024	26	12/26/2025	26	12/25/2026	26	12/24/2027	26	12/22/2028	26	12/21/2029	26	12/20/2030	26	12/19/2031	26	12/17/2032	26	12/30/2033	26
		12/31/2020*	27	12/31/2021	26																					12/31/2032	27		
# Fridays	52	# Fridays	52	# Fridays	53	# Fridays	52	# Fridays	53	# Fridays	52																		

* 1/1/2021 is a holiday, consistent with established practice staff is paid the preceding business day.

MEMORANDUM

DATE:	December 17, 2019
то:	Board of Law Library Trustees
FROM:	Marcelino Juarez, Finance Manager
VIA:	Sandra Levin, Executive Director
RE:	Consideration of Cash Needs and Approval of Amount Available for Investment

BACKGROUND

At its 10/23/2019 regular meeting, the Board was presented with a status update on the performance of the \$4.5 million investment in Zero-Coupon U.S. Treasury obligations including an illustration of the investment's activities since its inception on 5-22-2014. At that time, the Board instructed staff to research and review increasing the Library's investment opportunities and portfolio.

The first step is to determine what funds are available for investment – i.e., not committed to projects, other foreseeable short term cash needs or a prudent reserve in the case of emergency. (The second step, determining where to invest additional funds, is presented in agenda item 4.3)

For the reasons set forth below, Staff recommends taking an additional \$1M from the County pool (ready cash) and making it available for investment.

ANALYSIS

The Library holds interest bearing funds with the Los Angeles County Treasurer and Tax Collector, California State Treasurer, UBS Financial Services, and CalPERS CERBT. As of 11/30/2019, the values of these funds were:

Financial Institution	Amount
Unrestricted	
LA County Treasurer & Tax Collector - General Fund	9,933,695
California State Treasurer - LAIF	371,805
UBS Financial Services	4,836,725
Total Unrestricted	15,142,225
Restricted	
CalPERS CERBT - Irrevocable Trust	2,266,889
LA County Treasurer & Tax Collector - Deposit Trust Fund	318,470
Total Restricted	2,585,359
Grand Total	17,727,585

Of these funds, both the County Pool and LAIF are highly liquid. Starting in 2010, the average rate of return in LAIF dropped significantly to less than half a percent. At the end of 2018, the average rate of return increased to a little over half a percent. The average rate of return at the County remains at less than half a percent, although increasing slightly from .08%, Jan 2017, to .16%, Oct 2019.

On the other hand, the laddered structure of existing investments (Treasury Obligations) means that \$500,000 will mature every 12 months, yielding an available source of cash without risk or reduction in yield. More specifically, over the course of 5 years, the Library has generated roughly an average 5% return on its long-term (>1yr) investments and roughly an average 1% return on its short-term (<1yr) investments over the course of 3 years.

In terms of cash needs, budgeted capital expenditures for fiscal year 2020 alone amount to \$1,280,800 and there is no projected surplus in the budget to cover those expenses. In other words, of the \$10.3 million in 'ready cash' (County Pool and LAIF), at least \$1.3M is already committed to capital projects. Going forward, staff anticipates substantial capital projects at cost of \$1M per year over the next 3 – 5 years.

Additionally, the Library holds long-term liabilities for pension and OPEB. As of the most recent actuarial valuation reports, the unfunded liability for pension is projected at \$3.8M and \$4.6M for OPEB of which \$2.2M is partially pre-funded through CalPERS CERBT. Moreover, prudent fiscal management dictates that some liquid assets should remain available to maintain operations in the event of a drop in civil filings fees, a natural disaster or some other emergency.

If we were to set aside funds to cover the immediate capital expenditures and projected long term liabilities, the Library would have roughly \$2.9M to manage cash flow and cover any unforeseen circumstance.

Given these factors, Staff is comfortable that an additional \$1M could be invested without undue risk to the Library. Even in the event of an unforeseen circumstance (e.g., building system failure or large fluctuation in revenue), the remaining cash and maturing investment ladder would be sufficient to address the Library's needs.

Of course, in the event of a major natural disaster or the like, it is unknown whether existing cash would be sufficient to maintain service levels – but Staff does not expect that a reduction of \$1M in immediately available cash is likely to make a critical difference in case of such an event. In all likelihood, rebuilding or reconfiguring after an emergency would take time and therefore provide an opportunity for laddered investments to be liquidated at maturity.

OPTIONS

- 1. Invest an additional \$1M from County pool in higher yield investments.
- 2. Instruct Staff to allocate a different amount to withdraw from County in higher yield investments.
- 3. Make no change to the existing investment plan.

12/17/2019 Consideration of Cash Needs and Approval of Amount Available for Investment Page 3

RECOMMENDATION

That the Board approve withdrawing \$1M from the County pool for investment in higher yield investments.



MEMORANDUM

DATE:	December 17, 2019
то:	Board of Law Library Trustees
FROM:	Marcelino Juarez, Finance Manager
RE:	Selection and Approval of Investment Type

BACKGROUND

As presented at the December 17, 2013 Board meeting, pursuant to Business and Professions Code Section 6320, funds collected by the Law Library must be invested with the County and, pursuant to Business and Professions Code Section 6348.5, excess funds may be invested in the Local Agency Investment Fund (LAIF), or state or federal bonds. Historically, the Law Library has invested its excess funds in LAIF.

In January 2014, the Board's Finance Committee made a recommendation to explore investing some of the Library's excess funds in U.S. Treasury Notes due to low returns generated from LAIF and the County's pool, as a means to address the Library's ongoing fiscal challenges. Following a presentation from an investment advisor at the Board's February 2015 meeting, the Board, at its April 22, 2014 meeting, approved an investment of up to \$4M in Zero-Coupon U.S. Treasury Obligations to maximize its investment and keep safely through UBS Financial Services. An additional \$500K was later identified as excess funds and authorized for investment at its June 22, 2016 meeting.

In Discussion Item 4.2, Consideration of Cash Needs and Approval of Amount Available for Investment, the Board was asked to consider three (3) options with a Staff recommendation to withdraw an additional \$1M from the County pool for investment in less liquid but higher yield investments. Should the Board select either option 1 or 2, Staff recommends investing these additional funds with UBS Financial Services in U.S. Treasury Notes.

ANALYSIS

Existing U.S. Treasury Coupon Obligations values invested through UBS Financial Services have increased, thus providing for excellent returns on previously established positions (e.g., in 2014 \$499,202 was placed into a Zero Coupon U.S. Treasury Obligation maturing in 2019 at \$550,000. The result was 10% realized gain 5 years later). The following table illustrates realized gains through 2019:

U.S. Treasury Zero-Coupon Obligations placed on 5-22-14	Realized Gains
\$499,513.77 @ 0.522% annual YTM rate to mature on 11-15-16 at \$506,000	6,016
\$499,813.09 @ 1.031% annual YTM rate to mature on 11-15-17 at \$518,000	14,747
\$499,755.90 @ 1.357% annual YTM rate to mature on 11-15-18 at \$531,000	25,440
\$499,201.95 @ 1.777% annual YTM rate to mature on 11-15-19 at \$550,000	50,457

Given that no immediate cash need has been identified, the Library could, should the Board approve any additional investments, replicate this performance through the investment guidance of our UBS financial advisor. There is very limited to no risk to funds and anticipated returns, should each placement be held until its respective maturity.

UBS Financial Services

Since inception, UBS Financial Services has provided excellent, one-to-one, customer service and guidance to the Library Staff. They place high value in making certain that we thoroughly understand our strategy and that our investments are safe and liquid with the best possible yield.

RECOMMENDATION

The Board approves additional U.S. Treasury Obligation investments through UBS Financial Services using the existing laddered strategy in the amount of \$1M.

AGENDA ITEM 5

CLOSED SESSION

5.1 PERSONNEL: PUBLIC EMPLOYEE PERFORMANCE EVALUATION (G.C. 54957); Title: Executive Director

AGENDA ITEM

OPEN SESSION - DISCUSSION ITEMS CONTINUED

6.1 Discussion and Decision Regarding Change in Compensation of Executive Director